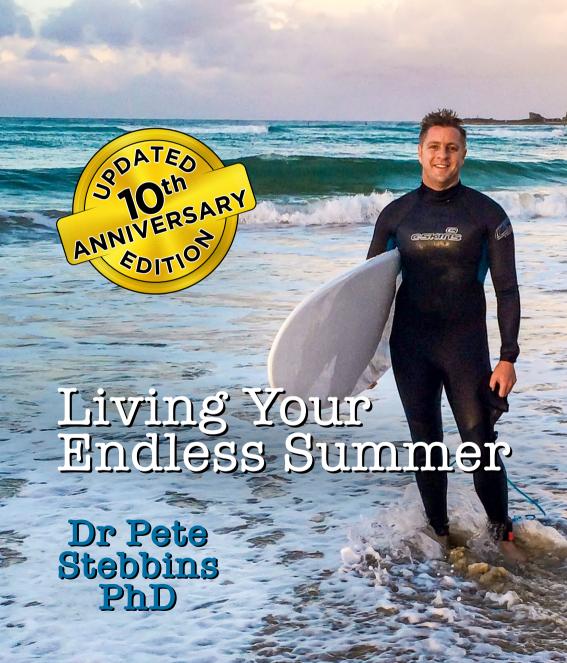
Life Strategy

- Live Your "Ideal" Life - Whatever That May Be! -



Praise for Life Strategy

"This 10th Anniversary Edition of Life Strategy is so good! The new Introduction chapter paints the complex picture of leadership burnout so well and the book is packed with very practical tools and tips to address this."

Dr John Warlow, Adult, Child & Family Psychiatrist

"Dr Pete Stebbins delivers an insightful roadmap to tackling burnout and claiming control of your life. Life Strategy provides accessible advice and tools grounded in Pete's willingness to share his experience and examples, which encourage honest self-reflection and focused action."

Dr Aimee Maxwell, Educational & Developmental Psychologist

"An effective Life Strategy underpins all the deeply successful and profoundly influential self-made people of our generation. What I really like in this latest edition is the new Introduction which unpacks the problem of burnout - it's emotional and physical consequences, and the neuroscience behind the roadblocks many leaders face in developing an effective Life Strategy."

Clifford Morgan, Psychologist, Coach & Facilitator

Life Strategy

Living Your Endless Summer

Dr Pete Stebbins, PhD

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Life Strategy: Living Your Endless Summer

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10th Anniversary Edition, 2024

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To Maya, Skye and Summer
May you successfully navigate the distance between the dreams and ambitions in your souls and the challenges and opportunities of your lives!

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PREFACE

PREFACE TO THE 10TH ANNIVERSARY EDITION

In this 10th Anniversary Edition of Life Strategy, I wanted to begin the book with a whole new introduction. Whilst the introduction in the previous edition of this book focused on debunking the 'Work/Life Balance Myth' – a decade on, we seem to have much bigger problems than finding balance. We are more anxious, stressed and depressed than we were 10 years ago. We are more addicted to social media, unable to switch off, our attention span is even shorter, and we have far more uncertainty and insecurity in terms of our work and social lives in the post COVID world.

During this past decade, more and more leaders are suffering from burnout with an ever-increasing number unable to stop the slide into more serious mental health issues. Paradoxically, this rise in burnout and mental illness is coinciding with ever greater knowledge and awareness of proven self-help strategies to combat such problems.

In this context, I feel that it is necessary to begin this 10th anniversary edition of 'Life Strategy' by addressing some of the more complex roadblocks that get in the way of even the smartest and most well intention people I have met. Thus, before we begin our Life Strategy journey, let's dive deeper into the murky world of Burnout – why it happens despite our best intentions and what we can do about it – and yes – you guessed it, having an effective Life Strategy is a big part of the solution!



INTRODUCTION

BENEATH BURNOUT: 5 REGRETS AND 2 QUESTIONS



INTRODUCTION

BENEATH BURNOUT: 5 REGRETS AND 2 QUESTIONS

'Burnout is a state of emotional, physical and mental exhaustion caused by excessive and prolonged stress. It reduces productivity and saps your energy leaving you feeling increasingly helpless, hopeless, cynical and resentful.'

~ Melinda Smith

'Life is difficult.' These are the first definitive words of M. Scott Peck's masterpiece 'The Road Less Travelled'. And while I would agree with this to some extent, I also feel the statement is incomplete. To fully encapsulate how I see life I would say: 'Life is Difficult AND Life is Beautiful.'

Thankfully the terms 'difficult' and 'beautiful' are not opposites, nor mutually exclusive categories – yet for many of us the beautiful moments are merely a glimmer in an otherwise constant grind of difficulties that seem to dominate our lives. Speaking for myself, I know I would much rather it the other way around – almost everyone does.

SO, WHY DO WE FIND IT SO HARD TO CHANGE OUR PERSPECTIVE ON LIFE SO THE 'BEAUTIFUL' BECOMES THE MORE DOMINANT FOCUS THAN THE 'DIFFICULT'?

THE 5 REGRETS OF THE DYING...

Becoming consumed by the difficulties of life and missing out on enjoying the beauty of life is not merely some 'first world' problem, or a vanity quest of executives seeking 'self-fulfilment'. This same problem also sits in the hearts of many people suffering chronic illnesses and fatal diseases. Bronnie Ware, in her bestselling book of the same name, lists 'The 5 Regrets of the Dying' as:

- 1. "I wish I'd had the courage to live a life true to myself, not the life others expected of me."
- 2. "I wish I hadn't worked so hard."
- 3. "I wish I'd had the courage to express my feelings."
- 4. "I wish I had stayed in touch with my friends."
- 5. "I wish I had let myself be happier."

As a Psychologist, when I look more deeply into this list, I see two different themes: Firstly, the theme of 'suppressing emotions' (points 3 and 5). Secondly, the theme of not focusing enough attention and time on personal growth and relationships (points 1, 2 and 4).

'Suppressing emotions' and 'neglecting personal growth and relationships' are not just the regrets of the dying, but also core issues among the burnt out, over stressed and disillusioned leaders I work with. And when these issues remain unresolved overtime, the risk for more serious adverse personal and health consequence escalates.

BENEATH BURNOUT: 2 PUZZLING QUESTIONS

As an Executive Coach and Psychologist, my work is mainly focused on supporting school leaders – with a dual focus on both (1) personal wellbeing and (2) executive performance and leadership strategy. School leaders have it tough. Much tougher than many of us would realise. Recent research findings (Black Dog Institute & UNSW, 2023) show that school leaders are far more distressed than the wider population across a range of factors such as: Depression

(52% vs. 12% of the general population), Anxiety (46% vs. 9% of the general population), and Stress (60% vs 11% of the general population). If we look at research into causative factors (i.e., Australian Principal Occupational Health, Safety and Wellbeing Survey, 2023) the issues of (a) excessive workload and (b) supporting distressed staff and students are identified as some of the top contributing factors.

Most school leaders operate in a stressful environment with excessive workload being an understandable barrier to personal growth. In addition, supporting distressed staff and students limits their ability to focus on their own emotions and self-expression. In this regard, their experiences have a lot in common with the regrets of the dying. Namely, (1) the risk of suppressing their own emotions, and (2) the risk of over-focusing on work and neglecting their personal growth and relationships.

DO AS I SAY NOT AS I DO...

Yet school leaders are super smart people, many with psychology degrees and training in mental health first aid. They're also people who struggle in not being able to 'do' what is needed to prevent burnout despite 'knowing' what to do. This murky problem can be summarised into two critical questions:

- 1. What drives us to endure sustained high levels of personal distress at the expense of our own health? and
- 2. Why do we allow our personal time to be consumed by work overload instead of pursuing our own goals for wellbeing and personal growth?

To frame this personal level introspection a little further, I'd like to offer Viktor Frankl's quote: "Life can be pulled by goals just as surely as it can be pushed by drives." I would suggest that most chronically stressed people are being 'pushed' by the drivers of their challenges right now more than being 'pulled' by their own goals for wellbeing and personal growth.

A DEEPER DIVE ON QUESTION 1:

What drives us to endure sustained high levels of personal distress at the expense of our own health?

Personal Focus Question: What is one thing you need to say NO to right now in order to improve your health and wellbeing?

Many of the school leaders I have worked with will acknowledge that they are very caring and compassionate people who always go the extra mile for others. Such care, compassion and dedication is evident in many of us across all walks of life. These virtuous characteristics (among many others) are noble, but such virtues do not necessitate 'enduring high levels of personal distress at the expense of our own health'.

When our care and compassion for others leads to a decline in our own health there is something 'not quite right' with what is going on... Whenever we make choices for the sake of others that are not one-off solutions but rather overtime undermine our own needs and/or mental and physical health we are, according to two of my favourite authors in this space - Natalia Rachel (Why Am I Like This?) and Gabor Maté (The Myth of Normal) – putting our needs for attachment and belonging ahead of our needs for authenticity and individuation. In more plain speak – we are in a cycle of suppressing our own emotions and needs in order to please others (and usually unaware of it at the time).

And whilst this struggle between these two forces of belonging and individuation are a constant juggle for all human beings – those who end up burning out or become unwell, may have got caught in a long-term pattern of over-prioritising their need to belong, and in turn suppressed, their need to individuate. Here is a great quote to consider:

"To belong and to individuate are two biological imperatives. We need each other to survive and thrive. But we also have an inbuilt impulse to diversify, individuate and be unique. Sadly, many systems in the modern world ask us to forgo our individuation in order to belong – creating an existential ultimatum for us to:

- a. Choose to belong and forgo individuation with the consequence of feeling stifled, misconnected (aloneness while in relationship to others) and a loss of self;
- b. Choose to individuate and forgo belonging with the consequence of rejection, misconnection and self-righteousness."

(p. 125-126, Why Am I Like This, Natalia Rachel)

The root cause of this problem, according to both authors, is exposure to traumatic stressors and pressures – either historical or contemporary (or both). The term 'traumatic stressor' refers to both big 'T' Trauma (severe stressful life events) and little 't' trauma (events that are not so dramatic but none-theless conflict with our values and sense of self). Traumatic stressors of either type impact our ability to belong and individuate. Another great quote:

"A recurring theme... is the inescapable tension, and for most of us an eventual clash, between two essential needs: attachment and authenticity. This clash is ground zero for the most widespread form of trauma in our society: namely, the "small-t" trauma expressed in a disconnection from the self..." (p. 105, Myth of Normal, Gabor Maté)

Both authors suggest that the presence of either 'T' trauma or 't' trauma through early childhood such as the big 'T' Trauma of abuse, neglect (or both) and the little 't' traumas caused by a range of relatively normal but none-the-less unhealthy parenting practices lead to 'conditional' instead of 'unconditional' self-acceptance. They suggest that parenting traps such as: excessive praising for achievement over effort; promoting the idea a child is more 'special' than others; withdrawing emotional support when they become upset and disruptive (let's not confuse this last issue with the principle of 'appropriate consequences') create 't' traumas – where children learn over time to suppress emotions that do not meet their parents 'conditions' for love. Accordingly, this

shapes their sense of self-identity – feeling as though they don't always belong in the world as they are, leading to a 'driven-ness' to people please or engage in hyper-responsible or over-achieving behaviour.

However, as both authors highlight, even in the absence of childhood 'T' or 't' traumas, there are enough contemporary 't' traumas in the schools and workplaces we operate in, and in wider society to create the conditions for school leaders to find themselves enduring sustained high levels of personal distress at the expense of their own health. To that end, I would contend that some of the more contemporary challenges for staff in schools such as dysfunctional ways of working, poor relational dynamics, and unrealistic workloads create all sorts of ongoing 't' traumas. Thankfully there are some very practical tools that can be used to address such problematic ways of working which are used extensively in High Performance Teams (HPT). The Table below summarises how unhealthy ways of working impact emotional suppression and the HPT solution for each one. You can learn more about this in "5 Quickstarts for High Performance Teams" – a book I wrote with my colleague and good friend Alistair Kerr.

	Emotional Suppre	ession: Unhealthy W	ays of Working
	Workplace Issues	Types of Suppressed Emotions	HPT Solutions
	Personality Clashes	Anger, Stress & Anxiety	Team Profile and Above & Below the Line Chart
	Inconsistent Meeting Protocols	Anger, Stress & Anxiety	HPT Meeting Agendas and Roles
	Task Overload	Confusion, Stress & Anxiety	Action Registers and Role Description (GSTs)
	Lack of Strategic Direction	Despondent, Anxiety & Exhaustion	Vision, Goals and 12- Month Action Plans (Term x Term)
0	Unrealistic Wellbeing Expectations	Frustration, Despondent & Exhaustion	HPT Team Pulse, Norms and Boosters

Under the burden of unhealthy ways of working t-traumas abound. Navigating this environment can become a never-ending (often unconscious) stress fuelled dilemma: do I choose to prioritise belonging (doing what others expect of me right now) over individuation (doing what I need for myself right now)? This dilemma is also tainted by the only too real consequences of jeopardising our job security and strained working relationships if we do not meet the expectations of others – further elevating our distress at the expense of our own health. And when we speak of health, it's not just our mental health we are referring to.

'Belonging is a felt somatic experience' writes Natalia Rachel. When we feel as though we 'don't belong' we don't just feel it as emotions we also feel it physically in our bodies. We may become physically tense, brace and change our posture as a physical response to 'contain' ourselves. Or we may try to 'numb' ourselves using alcohol, drugs, junk food or even excessive exercise. Referencing the work of Gabor Maté: 'Self suppression has deep physiological consequences on the immune system, on the heart and so on. Self-suppression is a form of physical self-annihilation...' which he further states has been linked in research to a range of auto-immune, inflammatory and chronic health conditions that often have connections to 't' trauma.'

Vin Vin

Emotional Suppression: Personal Stocktake

When you last had to 'bite your tongue', 'grin and bear it', 'hold it in' or 'keep yourself in check' where in your body did you NOTICE it most?

- · Cognitive (self criticism/ self pity),
- Emotional (numbing/detachment/disassociation)
- Physical (holding breath and/ or bracing internal tension).

The 'grey zone' between exemplary leadership behaviours that are primarily 'motivated' by the desire to serve others, or primarily 'driven' to address internal unmet needs, can be a very murky space. Indeed, in some leaders,

many outwardly positive leadership traits sit, like the top of an iceberg, above an unconscious pattern of emotional suppression and unfulfilled needs for belonging. For example, the virtue of 'compassion', when taken too far may be driven by a compulsive concern for the needs of others whilst ignoring self. The virtue of 'kindness' if leading to personal distress may be driven by feeling over responsible for others and repression of healthy self-protection and anger. The virtues of 'diligence' and 'generosity' in their unhealthy forms may be driven by externally focused hyper responsibility and work ethic to justify one's existence by doing and giving. I wonder if you, like me, can relate to some or all of the unhealthy drivers behind these well-intentioned leadership behaviours at various times in your leadership journey?

'Motivation makes you feel like you 'can' do something. Drive makes you feel like you 'must' do something. '~ Alvin Ang

If we are caught in the trap of suppressing our emotions and a pattern of prioritising belonging over individuation, the good news is that regardless of its origins the path to greater wellbeing is a matter of awareness, intention and behaviour change – all things that are entirely within our control. But it's not about being 'less caring' or 'less compassionate' per se. Instead, it is about becoming curious within yourself about why you wish to be caring or compassionate – ensuring your intention is not driven by any unmet need to feel a deeper sense of belonging in the world (and addressing the 'shoulds and musts' of unhealthy belief patterns and their adverse physiological consequences therapeutically if needed). The Table below provides some actionable strategies you can use. Many of these strategies are unpacked in detail in my previous book "Resilience: From Amateur to Pro".

	Emotional Suppression: Taking Personal Action
Firs	t Aid – Self-Talk
	Wholesome vs suppressive responding
Rec	overy – Cognitive
	Changing unhealthy belief patterns – ABCDE Technique
Rec	overy – Physical
	Yoga, breathing, progressive muscle relaxation
Rec	overy – Emotional
	Mindfulness, meditation, visualisations, social support

By establishing an intention to be caring or compassionate that is free from any unmet need for belonging, the subsequent behaviours you engage in will always be within your available energy; the other person's response (whether grateful or otherwise) will only be of mild concern to you and any adjustment to relational boundaries becomes merely a logical consequence – with your self-esteem, sense of belonging and identity remaining intact.

So as we conclude this section let's look at the question again:

1. What drives us to endure sustained high levels of personal distress at the expense of our own health?

Now more specifically consider:

- a. Are there any historical and current "T" or "t" traumas that you may need to reflect on further to ensure your approach to your work is not harming your own health? and
- b. Do you need to make changes (a) within yourself or (b) within your day-to-day ways of working with colleagues to reduce the risk of emotional overload and burnout in yourself and/or among your peers?

A DEEPER DIVE ON QUESTION 2:

Why do we allow our personal time to be consumed by work overload instead of pursuing our own goals for wellbeing and personal growth?

Personal Focus Question: What is one thing you need to say YES to right now in order to pursue your goals for wellbeing and personal growth?

Workload issues are not just a real problem for school leaders but also for people across many professions and even more so for busy parents juggling kids schedules as well. The volume of work and wide range of activities spread across days, evenings and weekends that many of us face in doing our jobs means we are often unwittingly signing up for not just a job but an allencompassing lifestyle – and often an unhealthy one.

Consider the following quote from an exhausted school leader – one which many of us can relate to in different ways.

'There's always so much to do! It never ends from dawn 'til dusk. When I started as a Principal I would spend most Sunday afternoons catching up on things or planning for the week ahead. Now, in a larger school, I find myself working on weekends for either a full day or several hours across each day. When the toll of long days and work focused weekends becomes too much, I just count the weeks until the holidays. And then in the holidays I hit a motivational slump — I'm just too exhausted to do much except rest and recover.'

Now, this all sounds quite grim – and it is! And this situation is further compounded if, as discussed in the first part of this chapter (ref. Gabor Maté), we have developed a virtuous work-ethic (diligence and generosity) driven by hyper responsibility to justify our existence by doing and giving (in order to fulfil a sense of belonging).

But even when there are no unmet needs for belonging hidden in the mix of motivations for us to work excessive hours at the expense of our own wellbeing and personal growth, there are still two big psychological blockers that stop all of us facing similar situations: (1) The Arrival Fallacy and (2) Context-Dependent Memory.

1. THE ARRIVAL FALLACY

"The timing is never right. The conditions are never perfect. 'Someday' is a disease that will take your dreams to the grave with you." ~ Tim Ferriss

The 'Arrival Fallacy' is a maladaptive state many of us fall into when, according to Dr Tal Ben Shahar, 'we defer our happiness into the future dependent on achieving some sort of big goal, milestone or ideal condition.'

Consider the following statements from school leaders, all of which, to varying degrees, highlight the Arrival Fallacy: 'I'll feel better when we reach the end of term – only a couple of weeks to go'; 'I'll get fit over summer break'; 'I just need to keep it together until the end of the day'; 'Only a few years left until I retire – then I can travel the world'; 'I promise to make up the time lost with my family/spouse during the next school holidays...'

This deferral of action to pursue our own wellbeing and personal goals, and the joy and satisfaction (aka happiness) we miss out on, is a super-normal occurrence in the heavily calendar-based schedules of schools — with the regular occurrence of school holidays paradoxically making our tendency to over-work during the term a much higher likelihood.

The good news is we can break the spell of the Arrival Fallacy by building high frequency habits and support systems around our wellbeing and personal growth goals. My favourite way to do this is to develop and implement a clear and coherent 'Life Strategy'.

2. CONTEXT-DEPENDENT MEMORY

'What you focus on in your life grows, what you think about expands and what you dwell on determines your destiny.' ~ Robin Sharma

The other reason, at the individual psychological level, we may get caught working excessively to the detriment of our goals for wellbeing and personal growth is due to "Context-Dependent Memory". That is to say 'when events are stored in memory, contextual information is stored along with it; the context can therefore cue memories containing that contextual information.'

In plain speak this means it is easier to remember things related to where we spend most of our time and focus (i.e., at work or on work issues) and much harder to remember other things accordingly. Thus, the New Year's resolutions fade into distant memory, the family cohesion and/or romantic connections with our partner from holidays quickly dissipate as we return to work and the context is replaced by our normal job pressures. This is made so much worse if we don't change the context often enough (i.e., work through our weekends and don't take our full annual leave entitlements etc.).

The solution here is twofold. Firstly, developing a **Life Strategy** where the Action Plan component has a high frequency of activities that ensure you shift 'context' to your personal growth agenda *very regularly;* secondly, creating a **'vision board'** of visual cues and prompts that you can connect with *multiple times per day* (*i.e.*, *bathroom mirror*, *bedside table*, *sun visor in car*, *laptop case*, *diary cover*, *fridge*, *etc.*).

As you can see from the sections above on the Arrival Fallacy and Context-Dependent Memory, one of the most practical things Principals can do to ensure their personal time is not consumed by work overload and instead pursue their own goals for wellbeing and personal growth is to develop their **Life Strategy.**

Wait a minute, what if I see my work as my main focus – my true calling, my divine purpose or mission in life?...

BUT before we move on, we need to address the elephant in the room... 'Divine Purpose' or 'True Calling', because after all, some of the school leaders I work with tell me they are 'called' or divinely inspired to do their work and willingly make self-sacrifices accordingly. While I deeply respect their commitment (and can personally relate to this), there are countless other career paths that might better allow us to build our bank accounts, and work at a pace that doesn't encourage emotional self-sacrifice, all while pursuing our own goals for wellbeing and personal growth. However, there aren't many other careers that are as noble or impactful as working in education. As noted by Henry Adams, "A teacher affects eternity; you can never tell where their influence stops".

Because of this, I'm well aware that there will be readers, who up to this point would still sacrifice themselves in service of their work (consciously or unconsciously) – you know the game you're playing and you're willing to pay the price of admission, consequences on yourself be damned... But those same people are the ones who also want to serve and support their own families and communities as well. To these noble people I'd say that Life Strategy is perhaps more important than ever because it's not just about playing the 'meaningful and impactful work' game (and making unsustainable self-sacrifices), it's about being able to play the 'meaningful and impactful life' game, sustainably, over the long-term. As Gary Keller puts it best "Work is a rubber ball. If you drop it, it will bounce back. The other balls – family, health, friends – are made of glass."

DEVELOPING YOUR LIFE STRATEGY

So what exactly is 'Life Strategy' and how do you develop it?

Life Strategy is about being 'on purpose' with our lives. Specifically, it is about 4 stepwise elements: (1) Being clear on what really matters in the end (purpose and legacy); (2) having a clear vision and dream of your ideal state; with (3) specific goals to work towards; and (4) having immediate action plans to make it happen (which include contingencies for managing setbacks and taking advantage of unexpected opportunities along the way). These 4 stepwise elements are then applied to the four different quadrants of your life (see diagram below).



	Part 1. The Big Picture	iure
Area & Legacy	Life Dreams	Goals (S=Stretch)
Play He loved the outdoors and went on many great adventures!	To travel the world, climb mountains and surf the oceans with family and friends	Several weeks in Europe with family (5) Cimp Mr Kritmanjaro, Kinabaly and Mt Kosciusko in one year (5) Complete Half Iron Man Triathion (5) Weekend surf trigs with family
Work He was inspiring and challenged people to be their best!	 To be a part of an enduring company that helps others 	Join a company with aligned values Help build and grow the business Be a partner or owner (5)
Relationship He loved his partner passionately and completely!	Be in a wonderful loving relationship for the rest of my life	 Learn from past and profile my strengths and weaknesses Begin dating again Practice good boundaries and communication
4. Friends & Family He was generous, supportive and available!	Be a super cool dad to my children and have great adventure buddies and close family ties	 Work routine that gives me time with children after school and weekends Build a network of 5-7 close friends with outdoor interests Weekly dinners with extended family

		Part	Part II - Making It Happen!	lappen!		
Life Quadrant	Specific Goals	Strategies	Resources	Timeline	Support Networks	Setback Plans
1. Play	Climb the 'K' Mountains across the World (S)	Fitness - start weekly training program: Research - best seasons to go and local guides; Recruit - friends to come along and share the experience.	Money — Total budget S30K Time - Book leave from work: Check travel, Visa and health insurances.	12 months: Kosciusko in Feb: Kilimanjaro in May; Kinabalu in Oct. Due dates for Visas, injections.	Friends to train and go on adventures; Professional Guides for montains: Travel agent for booking & permit; gent for booking & Mentors who know training and preparation	Have travel insurance Medications for altitude storness / acclimatize, Injuries - Avoid high risk sports - And high risk Money - have spare available if needed.
2. Work	Becoming a Partner in the Company (S)	Attend 95% of network meetings; Bring in 2 new jobs each month Complete KPI's; Get promoted to Senior Associate.	Manage Time: Manage Diary; Industry updates; Referrer details; KPI work plan.	Assess progress monthly KPs Complete KPs within 6 months; Next promotion in 12 months.	Talk to friends about how to succeed at work; Use mentors in the company to grow business; Professional coach to refine skills and business acumen.	Delays in promotion - manage any setbacks by debriefing with mentors and professional coach Setbacks in growing business - use supports as per the above.
3. Relationship	Begin dating again	Seek advice from 5 friends on dating: Sign up to a dating website; Go on 3 coffee dates.	• Time; • Internet; • \$50 for dates.	• 2 weeks; • 1 week; • 1 month.	Talk to friends about their experiences to help meet the right people; Life coach to review strengths and weaknesses and give feedback.	Not meeting the right people - keep persevering and seek support from friends and adjust strategy and approach with life coach.
4. Family & Friends	Weekly dinners with extended family	Talk to parents to organise a suitable weekfdy, - Pre-book dates Start weekfy dinners.	• Time; • Diary: • Meal plan; • \$50 for meal.	• 1 week; • 1 week • 2 weeks.	Friends and mentors to share recipe and tips for holding good dinner parties.	Scheduling doesn't work and people can't make it regularly broaden the list of people invited to include close family friends

SO WHERE DO I BEGIN?

As you will see in this book, the Life Strategy development process begins with a stocktake of your life across the 4 quadrants as it currently stands and reflecting upon where you may be over or under focused in your life right now. Then it becomes a simple process (simple to understand but sometimes difficult to do) to literally build your Life Strategy Plan – a detailed plan for living your best life across the 4 domains of work, play, relationships, and family and friends.

BRINGING IT ALL TOGETHER

Developing my own Life Strategy has been a truly game changing experience at several points in my life thus far. It is a powerful antidote to burnout and positive counterbalance to avoid getting caught in the daily grind and the accompanying feelings of resentment and emotional suppression. Life Strategy is the gateway to a transformed life – a life where the beautiful is consciously elevated above the difficult amidst the day-to-day challenges we all experience. A life where the 'push' and drive to over work and/or suppress our feelings is replaced by the 'pull' of living out our dreams and goals! So, let's get started NOW!



PART ONE GETTING READY



LIFE STRATEGY FAST FORWARD: THE SUNSET OVER TANAH LOT

The sunset was simply stunning – again! We sipped on cocktails from the balcony talking about incredible experiences of the recent past and dreaming of those yet to come! We were finally starting to live our Endless Summer Life Strategy!

We looked from the villa across the golf course to the waves rolling in over the reef and across to the Temple at Tanah Lot in Bali, Indonesia. It was my new "best ever" view on the planet — replacing the "best ever" view from inside the barrel of amazing tropical waves I had been surfing throughout the day! To be there, sharing that moment, deeply in love with my partner, I could see why the place we were staying at was called Nirvana.

It had been an amazing year of adventures and their accompanying challenges. From the summits of high altitude trekking on peaks near the Equator; to rock climbing on the sea cliffs in Thailand; to taking my kids on their first European journey and sharing with them the sheer beauty of Paris in winter and the hustle and bustle of London and Rome; to family reunions and beach holidays with close friends at wild coastal towns in Australia, surfing the rugged Pacific swells and diving into the depths of the ocean; to learning to run businesses remotely, and becoming an increasingly helpful mentor and coach to others on the same path; to getting married again barefoot on the sand amongst my closest family and friends before escaping to our island getaway...

But what was even more exciting than this was not learning the secrets to the Endless Summer Life Strategy, nor was it fulfilling some of my life dreams thus far BUT what was yet to come...

Venturus Est Optimus!



TO BEGIN YOU MUST FIRST DECIDE!

"We all dream, but not equally. Those who dream by night in the dusty recesses of their minds, wake in the day to find that it was vanity: but the dreamers of the day are dangerous, for they may act on their dreams with open eyes, to make them possible." ~ TE Lawrence

I HAVE TRIED TO FINISH WRITING this book many times in the last 12 months! Yet something was missing...

Of all the important skills needed to Ride the Waves of Life, Life Strategy would be not only one of the most important but also the most fun! It has also been a lifelong companion of mine.

I am a big fan of Life Strategy. I have regularly written vision statements for my life imagining various successes – mimicking those I admired since my late teens – long before I properly understood the psychology and the framework of Life Strategy. More recently the Life Strategy framework was vital in guiding my way through the challenging times of mid-life (which I will share with you as a case study in this book) and provided the "map" needed to get my life back on track – living my dreams and making a difference!

So what has been the barrier to me finishing the writing of this book?

I now know that it was the realization that I needed to make clear that there is a step *before* the first step. No, not so much a step, but a getting ready, a getting into position to take the first step.

To get into a ready position, to take your first Life Strategy steps, you need to grasp the implications and power of Life Strategy and decide if

living your dreams is the right path for you. Once you have made this decision then the rest of this book will just flow...

Life Strategy is about turning dreams into reality and about living fully, passionately and fearlessly. Life Strategy can at times be very confronting – for two very different reasons.

Reason 1. First, the process of actually making plans to live out your dreams will force you to become fully responsible for your own life. You will need to accept, and find as you go that in fact you do accept, the size of the effort involved and the numerous false starts and failures you may encounter along the path to success. By the size of the effort I mean the intensity, duration, and number of areas of effort.

Dealing with failures and setbacks, not to mention the extreme effort at times to move from idea to action, and the regular and at times brutal trips outside your own comfort zone, are just too much for many people. They opt for a good life instead of a great life... or worse, become zealots against Life Strategy, entrenched in blaming others for their setbacks and inability to adapt and persevere.

Author Jim Collins sums up well this issue when he says that "Good is the enemy of great."

Reason 2. The second confronting aspect of Life Strategy occurs, strangely enough, after the first few major goals have been achieved and dreams indeed have become reality. The actual experience of living your dreams must by necessity make the dream die so it can be born in reality. The reality of living your dreams will have unexpected blessings and curses. The blessings are the obvious joys and happy moments of experiencing what you had so long imagined. The curses are the hassles, unforeseen additional problems and the new challenges that such experiences bring you.

In psychology "the death of a dream" is a very important issue to consider when seemingly wealthy, famous or successful people suffer unexpected depression. The classic case study is about a deaf mother who is given an operation to be able to hear. Within weeks of being able to hear her children's voices for the first time she becomes clinically depressed as her imagined sound was so much better than the subsequent reality. The death of a dream is also seen in mountaineering where it is widely known that reaching the summit is a bittersweet experience for many. The greatest chance of an accident is always on the way down rather than on the way up.

People who do not understand the core Life Strategy assumptions of personal responsibility and continuous learning and development invariably give up despite their initial success. They abandon the notion of a great life, retreating for the easier and less confronting option of merely a good life. They thus avoid both the joys and the challenges of future success.

SO WHAT TO DO? A DECISION MUST BE MADE...

Should I simply be content with an ordinary life and be happy in my disquieting frustration about unfulfilled dreams?

The advantages here are real. After all "nothing ventured, nothing lost"! I do not want to jeopardize my relationships with friends, family or colleagues with bright ideas or new opportunities. I want to be popular, one of the crowd, following whatever trends those close to me are following, always in the middle reinforcing the status quo, liked by the majority.

The disadvantages of an "ordinary life" are also very real. As the saying also goes: "nothing ventured, nothing gained". I would never know how far I could go turning ideas into actions, never travel to amazing far away lands, never meet new people with fresh ideas and perspectives, never try new things that took me out of my comfort zone and the spectacular thrills, joy and new perspectives that these can bring.

FOR ME THE DECISION IS OBVIOUS!

My chosen path is a life open to dreaming dreams, with the courage and tenacity to turn them into reality and share them with friends and family of a similar mindset. To embrace Life Strategy and the continuous development and learning it brings is to live a great life.

"If a man does not keep pace with his companions, perhaps it is because he hears a different drummer. Let him step to the music which he hears, however measured or far away." ~ Henry David Thoreau

So listen to the beat of your own drum and enjoy the following pages as you take the journey toward developing your own Life Strategy to Live Your Endless Summer!

So are you in? Are you up for it?

Hand on heart and say it:

- I take responsibility for my own life.
- I accept the size of the effort needed to turn my dreams into reality.
- I accept that as I turn my dreams into reality the goal posts are going to shift as new challenges and opportunities arise.

IF YOU SAID "YES" TO LIFE STRATEGY...

...then may I welcome you to the beginning of your Life Strategy to Live the Endless Summer. In this book we're going to spend some time looking at how you can develop a Life Strategy to live your dreams and really make a difference.



The Endless Summer is a concept I have chosen to use for this book. *The Endless Summer* was a famous

1966 Surf movie in which two surfers followed the summer around the world in search of great waves and new cultures and experiences. Living the Endless Summer is the ultimate dream for many surfers, to be able to travel with family and friends following the summer season endlessly around the world searching for the perfect wave.

Not all of us are surfers so the Endless Summer can also represent other ideal lifestyles and goals that relate to living our dreams. The Endless Summer can mean a lot of different things to different people. Each of us have inside us some view about what that ideal world would be to live out our dreams and make a difference. And this book is going to help us lay the foundations of our Life Strategy so that we can live our version of the Endless Summer.

TAKE A MOMENT TO STOP AND THINK ABOUT YOUR DREAMS IN LIFE...

To live out your dreams you need a Life Strategy – so to develop your Life Strategy we will go on a journey together.

Firstly, in the rest of Part One we will explore the 4 Life Quadrants of Play, Work, Relationship, and Family & Friends, and do a stocktake on our current position in each of these quadrants.

Then in Part Two we will move systematically through the 4 Steps of developing a Life Strategy.

- **Step 1 Legacy** involves looking at the end of our lives so that we can understand the principles that we want to adhere to so we can look back and say we not only lived our dreams but we made a difference.
- **Step 2 Life Dreams** is about stretching out our imaginations and thinking about what that ideal world would be.
- **Step 3 Setting Goals** is about starting to concretize and be very specific about the goals we set for ourselves, so we can live our dreams and leave our Legacy.
- **Step 4 Action Planning** is about all the little details. There may be thousands of little things to think about and consider so that you can successfully live your dreams, achieve your goals, and leave your Legacy. We will also develop Setback Plans to take advantage of any opportunities, manage adversity, and enlist support networks. We'll take some time to really think about the people you need on your team so that you can live your dreams and have a great Life Strategy.

By completing all of the activities in this book you'll have your Life Strategy map ready to go, and you can take the next steps towards living your own version of the Endless Summer.

In Part Three, we will look at how to stay motivated and celebrate your successes.

CASE STUDIES... YOU AND ME!

In writing this book I had assembled a series of case studies from people who had completed the workshops I had run and were happy to share their stories — albeit with various details removed to respect their privacy. However the more I tried to organi e and shape their stories the more concerned I became about missing the highly individual details that drove them to create their unique Life Strategy plans.

The detailed elements involved in a person's Life Strategy are so intricate and personal that it must be understood in the context of their life history. Given that I cannot share their life histories to give you the context to their Life Strategy plans, I have chosen to provide various examples of their plans where relevant and instead focus on two case studies where further context and history *is* available – namely you and me!

ABOUT ME



I am a 39-year-old Clinical Psychologist working in private practice. I am divorced and share the care of my two daughters aged 8 and 12 years.*

HISTORY

I'm the younger of two children. My childhood had its ups and downs. We moved around a lot due to my father's work. I was bullied a bit at school but was also quite athletic. I quickly excelled at sports and often chose individual pursuits such as running and cycling. I had very limited income growing up and was always doing odd jobs or paper runs to earn pocket money.

In my teens, I was one of the pimply kids and more of an "outsider" to the main social groups, but my love of exercise and the outdoors saw me bushwalking, rock climbing, snorkeling, scuba diving and surfing (in between schoolwork and part-time jobs to pay for my hobbies). I had a small group of "outsider" friends at school who I would regularly hang out with – others who had an eclectic mix of interests.

At the end of high school I faced several challenging Waves of Life all within a space of a few months. Firstly a Big Wave hit, when my first girlfriend broke up with me. A Tsunami hit, when I seriously injured both my shoulders – that was the end of rock climbing for me. Another Big Wave hit when I didn't get into the University course I wanted.

I took a year off and worked and travelled. I began working as a personal carer for people with disabilities. From there I started studies in disability and rehabilitation, which led to my major in Psychology and subsequent Honors degree, Masters and PhD.

I got married in my early 20s after dating my girlfriend for a couple of years. We moved interstate to pursue my postgraduate studies and then settled happily in a capital city. We had two children while I worked full-time, initially in public health and then as the founder of a large private practice and corporate consulting group. I was a passionate father and despite working long hours during the weeks to provide for my family I would spend the weekends playing with the kids and taking them away on many outdoor adventures.

^{*}Fast forward 10 years from 2014 when this book was first published and in 2024 I'm now 50 years old, happily re-married living my Endless Summer on the Gold Coast, Queensland, Australia.

A few years ago, my marriage ended after many years together. This was a Tsunami – a massive Wave of Life for me – but not so uncommon for many people these days. In hindsight I can now see how my former wife and I grew apart over the years. On looking back, perhaps there was too much focus on the children and work, and not enough focus on ourselves as a couple.

The last few years have been about managing the separation and raising our kids in a shared care arrangement, which has had its challenges. This time has also been about reconnecting with my core values and translating these values into a positive Legacy statement, casting new life dreams, setting goals and action planning to get my Life Strategy working again.

ABOUT YOU?

Stop and take a moment to think about your life history and the successes and challenges you have had. Think about your childhood – what were the highlights and low points? What were your interests and hobbies? What career ambitions did you aspire to as you looked forward to growing up? Who were the people you admired and why?

What about the teenage years? What was your major focus at school – what subjects were you good at and what did you struggle with? What about friends – who were your closest friends and what were the best and worst characteristics they had? What about hobbies – what did you enjoy doing the most in your teenage years and why? What about early relationships – what were the things you learned about yourself during this time?

As an adult – up until right now reading this book – what have been the highs and lows of your life thus far? The greatest challenges and achievements? What are the unfulfilled ambitions that drive you forwards in life? What do you hope to achieve in the next few years of your life at work, with family, with friends and in your lifestyle and recreation?

By taking a moment to reflect on your own life history and the defining life events that have shaped you to become who you are today, you will have the insight and awareness to more effectively progress your Life Strategy.



THE STOCKTAKE

"Life is either a great adventure or it is nothing." ~ Helen Keller

In this chapter we will do a stocktake of your life as it currently stands, looking at both the depth and the balance of your life across the 4 Life Quadrants. We will assess any gaps or areas of "over-focus" in order to establish a starting point for our Life Strategy journey.

DARE TO DREAM - YOUR IDEAL WORLD

I want you to stop for a moment, stretch out your arms, stretch out your mind and consider: What does your ideal world look like?



In your ideal world:

- 1. Where do you live?
- 2. Who lives with you?
- 3. What do you do for fun?
- 4. How do you earn money?
- 5. How do you contribute to a better world?
- 6. Who are your closest family and friends?

Take a moment to get in touch with the images, ideas and thoughts that are running through your head when you start to consider your ideal world. Jot down below at least one thought that responds to each of the six "in your ideal world" questions, and one or two other images or ideas that come to mind.

•	1 11ve
•	lives with me
•	For fun I

I earn money by ____

• I contribute to a better world by _____

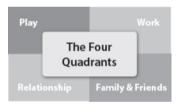
My closest family and friends are _____

Other images/ideas _____

THE STOCKTAKE: YOUR LIFE & THE 4 LIFE QUADRANTS

Four major quadrants or areas of our lives are Play, Work, Relationship, and Family & Friends. Why four areas? Why these four?

The four areas of Play, Work, Relationship, and Family & Friends provide a simple and comprehensive framework to help us think about our lives in a more holistic or complete way. These four areas overlap. There may be areas beyond these four quadrants for some people, such as spirituality and faith. For some other



people spirituality and faith might inform each of the 4 Life Quadrants. Also, for example, for some people such as those who have chosen a single life, the category of Relationship might not necessarily include having or desiring to have a "life partner".

Allowing for these caveats, the 4 Life Quadrants is a simple and effective model that can help us to understand the depth and balance of our lives at the present moment. It is a model I have found to be useful personally, and so have many other people that I've worked with.

In this section I want you to spend some time getting to know the things you like to do in each of the 4 Life Quadrants and the extent to which you're currently able to do these preferred activities. By doing a stocktake of how you currently see yourself across the 4 Life Quadrants you will be

able to see where you may be in or out of balance with your life – gaps where there is not enough focus and areas of "over-focus" where you spend too much time. This stocktake is how you get into position to build your Life Strategy to live Your Endless Summer.

PLAY

Let's stop for a moment and think about the Life Quadrant of Play. What sort of activities do you like to do to Play?

For adults, Play can include a wide variety of activities such as: sporting events, travel, going to the movies, restaurants, cafes, galleries, theatre, museums, playing with your kids, water sports, ball sports, team sports, cycling, reading, cooking, walking, bird watching, fishing, listening to music, dinner parties... the list can go on and on. When you think about Play what images, ideas and thoughts do you have about the sort of Play activities you like to do?

PLAY STOCKTAKE – WHERE ARE YOU AT NOW?

In order to understand the starting point for your Life Strategy in the area of Play, stop and assess what activities you like to do as well as your current status. Ask yourself (1) *how often* do you get to engage in Play at the current time, and (2) to *what extent* do you enjoy your Play activities. The following exercise is designed to help you to list the things you like to do when it comes to Play. It is a brutally honest assessment about how much and the quality of Play you have going on in your life right now. I will do it with you. Write down in the following table what you are currently doing in the area of Play:

PLAY – THE THINGS I	PLAY – THE THINGS I
LIKE TO DO:	LIKE TO DO:
Dr PeteSurfing & water sports (of course!)Trekking & mountaineering	Me

- Running & triathlon
- · Reading non-fiction
- · Listening to music
- Meditation
- Playing games & travel with my children
- Movies & restaurants

CURRENT STATUS	CURRENT STATUS
I get to do these things:	I get to do these things:
Too Much 5-4-3-2-1Not Enough	Too Much 5-4-3-2-1 Not Enough

As you can see, I have a reasonably broad list of activities I like to do in the area of Play – so no major gaps in this area. When it comes to my current status I am closer to Not Enough than Too Much so there is some room for improvement here in terms of quantity. On the other hand, I really enjoy what I do, though I have a few things in mind that would add to that enjoyment. Overall, room to improve.

PLAY STOCKTAKE - HOW DID YOU GO?

If you have a lot of activities listed – well done! You have a good depth of activity in the area of Play, a great basis for building your Life Strategy in this Life Quadrant. If you do not have many activities listed in Play, there may be possible gaps that we can come back to during this book when we build a Life Strategy that brings more depth and balance to this area of your life

If you enjoy what you do in Play – well done! You have identified Play activities that work well for you and fit with who you are. If you do not enjoy your Play activities then there may be some steps you can take, whether to improve your enjoyment in your current activities, or to consider other possible Play activities.

WORK

Now let's turn our attention to doing a stocktake on the Life Quadrant of Work

Have a think about the key activities you do at Work. Be specific and break down the various types of tasks you do at Work into individual activities. Remember, you may like some more than others! Try to come up with 5–10 main Work activities *that you currently do*.

Work is a broad topic and can include a wide variety of activities such as operating machinery, going to meetings, answering emails and phone calls, developing and designing products, making things, fixing things, driving vehicles, selling products, interacting with customers and clients, organising and storing equipment, public speaking, managing accounts, providing care... the list goes on.

When you think about Work what are the sort of Work activities you like to do?

WORK STOCKTAKE – WHERE ARE YOU AT NOW?

Similar to the exercise in Play, to understand the starting point for our Life Strategy in the area of Work it is important to stop and assess what activities we like to do as well as our current status – that is, how often we get to engage in the Work activities we like to do.

In this next exercise keep in mind that there are two quite different reasons why you might *now* be doing more, or less, of the Work activities you *like to do*:

- 1. You are working as much as you want or not e.g., you would like to work more, or less, or about the same.
- 2. Your present work comprises, or at least includes, Work activities that you *like to do*.

List in the following table the things you *like to do* when it comes to Work and conduct an honest assessment about how much Work you are currently doing that you *like to do*. I will do it with you:

WORK – THE THINGS I	WORK – THE THINGS I
LIKE TO DO:	LIKE TO DO:
 Dr Pete Interacting with clients Public speaking Writing books and articles Producing videos & training programs Website development Delivering training & workshops Providing mentoring & coaching 	Me
CURRENT STATUS	CURRENT STATUS
I get to do these things:	I get to do these things:
Too Much 5-4-3-2-1Not Enough	Too Much 5-4-3-2-1 Not Enough

As you can see in the table above, I have a reasonably broad list of activities I like to do in the area of Work which I am currently doing – so no major gaps in this area. When it comes to my current status I am closer to Too Much than Not Enough so there may be some room for me to improve in terms of reducing the risk of excessive focus on Work.

WORK STOCKTAKE – HOW DID YOU GO?

Just like the review of Play, let's review your results on Work. If you have a lot of activities listed that you like to do and that in fact you currently are doing — well done! You have a good depth of activity, a great basis for building your Life Strategy in this Life Quadrant. If you do not have many activities that you like to do listed in Work, then there may be possible Work gaps that we can come back to during this book when we build your Life Strategy. Keep in mind that there are two possible aspects — amount of work and type of work activities.

RELATIONSHIP

The next Life Quadrant we want to stocktake is Relationship. I want you to think about your primary relationship. If you're currently single and not in a relationship I want you to think about a relationship you've had previously or about what your ideal relationship will be one day. Have a think about what you like to "do" in your relationship. For me, I think of spending quality time together, intimacy, sharing meals, going out to movies, dinners or cafes, walking or exercising together, travel and holidays, lots of communication, and being a parent.

Now it's your turn: What are the things you like to "do" in your relationships – past, present or ideal, as your case may be?

RELATIONSHIP STOCKTAKE-WHERE ARE YOU AT NOW?

Just like the sections on Play and Work, to understand the starting point for our Life Strategy in the area of Relationship now is the time to stop and assess what activities you like to do as well as your current status. That is, how often do you get to engage in the Relationship activities you currently *like to do*. List the things you *like to do* when it comes to Relationship and conduct an honest assessment about how much you get to do these activities right now. I will do it with you:

RELATIONSHIP – THE THINGS I LIKE TO DO: Dr Pete... • Spending quality time • Intimacy • Sharing meals • Going out to movies, dinners or cafes • Walking or exercising together • Travel and holidays • Communication

Sharing the challenges of parenting	
CURRENT STATUS	CURRENT STATUS
I get to do these things: Too Much 5-4-3-2- 1 Not Enough	I get to do these things: Too Much 5-4-3-2-1 Not Enough

As you can see, I have a reasonable *number* of activities and a reasonable *range* of activities I like to do in the area of Relationship – so again no major gaps in this area. When it comes to my current status I am currently in the Not Enough category so doing something about this area will be a high priority for me in my Life Strategy. In fact I am already doing some things about this – more on this later.

RELATIONSHIP STOCKTAKE – HOW DID YOU GO?

Just like the reviews of Play and Work, let's review your results in the Relationship quadrant. If you have a reasonable *number* and *range* (or *types*) of activities listed – well done! You have a good depth of activity, a great basis for building your Life Strategy in the area of Relationship. If you do not have *many* activities listed, or if they really are all the same sort of activities – then there may be possible gaps that we can come back to when you build your Life Strategy.

FAMILY & FRIENDS

The last stocktake of the 4 Life Quadrants is in the area of Family & Friends. Think about what sort of activities you like to do with your Family & Friends. Many of my preferred activities are around sharing meals and being together such as at dinner parties at home, going to restaurants, or picnics in the park or at the beach. I also like to play sports and exercise with particular friends, travel and visit local camping areas in coastal areas or in the mountains. I also like to get together with other families with similar-aged children so they can play together. Then I can join in the activities with the kids, or spend time in conversation with their parents.

I am aware that I am somewhat limited in my Family & Friends focus and know of other people who have much broader interests and activities they engage in with Family & Friends, including other activities beyond my list such as local community groups, attending events such as sports matches or theatre productions, craft and hobby groups etc.

Now it's your turn: What are the things you like to do with your Family & Friends?

FAMILY & FRIENDS STOCKTAKE – WHERE ARE YOU AT NOW?

Just like the previous sections now is the time to stop and assess what activities you like to do with Family & Friends as well as your current status. That is, how often you currently get to engage in these activities you like to do. List the things you *like to do* when it comes to Family & Friends as well as conduct an honest assessment about how much you currently get to do these activities. I will do it with you:

FAMILY & FRIENDS – THE THINGS I LIKE TO DO:	FAMILY & FRIENDS – THE THINGS I LIKE TO DO:
 Dr Pete Sharing meals together – dinner parties, restaurants, or picnics Play sports and exercise Travel and camping in coastal areas or in the mountains Get together with other families with similar-aged children 	Me
CURRENT STATUS	CURRENT STATUS
I get to do these things: Too Much 5-4-3-2- Not Enough	I get to do these things: Too Much 5-4-3-2-1 Not Enough

As you can see, I have only a limited list of activities I like to do in the area of Family & Friends with some gaps in this area. When it comes to my current status I am currently in the Not Enough category, so this area will be a high priority for me in my Life Strategy.

FAMILY & FRIENDS STOCKTAKE – HOW DID YOU GO?

Just like the reviews of the other three quadrants, let's review your results in the quadrant of Family & Friends. If you have a lot of activities listed, with some variation in the types of activities – well done! You have a good depth of activity – a great basis for building your Life Strategy in this area. If you do not have many activities listed and if there is not much variation among them, then there may be possible gaps that we can come back to when you build your Life Strategy.

THE 4 LIFE QUADRANTS – STOCKTAKE REVIEW

Now that you have completed a quick stocktake of your life as it currently stands across the 4 Life Quadrants of Play, Work, Relationship, and Family & Friends take a moment to refresh your memory of any gaps within each Quadrant. These are the areas of your life that may need a wider mix and/or greater depth of activities. Also consider your "current status" ratings where you have either too much or too little going on in your life right now. We will come back to these issues later in the book.

DR PETE'S QUICK TIPS: EXPANDING THE HORIZONS OF YOUR LIFE QUADRANTS...

You know, one of the most common problems I encounter in working with clients trying to get a better work/life balance is discovering they do not have a diverse enough mix of activities in various Life Quadrants. Whilst this is easy for most of us to understand, when trying to increase the mix of activities within a Life Quadrant (for example Play), we often find it a very frustrating task. We have to try new activities and meet new people – and don't always enjoy every new activity we try or every new person we meet. Unless we have the self-discipline and perseverance to keep trying we give up too soon and miss out on the benefits of new activities and new friends. My quick tips are:

- 1. Remember it's a numbers game the 1 in 10 rule. Try at least 10 new activities before you give up, and try to mix with at least 10 new people.
- 2. Fake it till you make it! Sometimes you need to give things a go a couple of times before you start to enjoy them (but only a couple of times don't keep trying if it still doesn't work).



THE LIFE STRATEGY FRAMEWORK

"Efforts and courage are not enough without purpose and direction." ~ John F. Kennedy

Using your understanding of your life as it currently stands that was established in the last chapter, we will now introduce the 4 Steps to Developing a Life Strategy. This will help you develop a detailed action plan to achieve your goals, live your dreams and leave a positive Legacy.

Having completed the Stocktake and established our current status across the 4 Life Quadrants we are now ready to get into the Life Strategy Framework. We can start the journey to being more on purpose with our life, being clear on what really matters in the end, and having clear dreams and specific goals as well as immediate action plans to make it happen.

4. Plans
3. Goals
2. Life Dreams
1. Personal Legacy

We also need support networks and plans to manage any setbacks along the way. As you can see in the diagram, there are 4 Steps to establishing your own Life Strategy.

The first step is the foundation step of understanding your Personal Legacy. From there you build up towards detailing your Vision and Dreams for your life. Then we move to Setting Goals and finally Action Planning the detailed steps we need to take to make it happen.

STEP 1 - YOUR LEGACY: WHAT IS IT?

Your legacy is about how the results of your life reflect your mission in life. What will be your personal legacy and what is your personal mission in life? Your legacy and mission in life are more likely to be achieved if they are clear and focused.



For the Endless Summer surfer this may be about nature, travel, and sharing new experiences with friends and family. The Life Quadrant of Play may be all about the surf and the ocean. Work might be more about being responsible than being about a specific type of career such as a career linked to the ocean and environment. Relationship might be about living with a partner who shares similar goals in travel and nature. Family &

Friends might be about travelling with family and friends wherever possible as well as being available and supportive even when travelling.

In Step 1 we will examine: What is your mission in life? What Legacy do you want to leave behind in the areas of Work, Play, Relationship, and Family & Friends?

STEP 2 – LIFE DREAMS: YOUR IDEAL WORLD

Dreams are the visions and ideals for our lives.

For the Endless Summer surfer, dreams may be the perfect waves in the perfect locations with the perfect group of family or friends. Play may be focused on fantastic surfing experiences, Work may be focused on flexible hours and a role that keeps connection with the ocean. Relationship may be about sharing a love of surfing with their partner. Family & Friends may be about spending lots of time enjoying the ocean with like-minded family and friends

In Step 2 we will examine: What your dreams in life are across the areas of Work, Play, Relationship and Family & Friends

STEP 3 – HOW TO SET GOALS AND OBJECTIVES

Setting specific goals and objectives provides the basis for establishing action steps to turn our dreams into reality.

For the Endless Summer surfer a goal might be to visit the top ten surfing locations around the world. The objective might be to visit the specific countries and surf at the specific beaches that will achieve that goal. Then in the area of Play there might be a list of locations and surfing beaches to experience with specific Family & Friends. There will also likely be specific income goals and flexible hours needed for Work and specific characteristics needed in a partner, and aspects of a partnership to negotiate or clarify, for a Relationship to work effectively.

In Step 3 we will examine: What goals do you need to set for yourself to be able to live your dreams? What are the specific goals and objectives you need to identify in each of the areas of Work, Play, Relationship, and Family & Friends?

STEP 4 – ACTION PLANS: – STRATEGIES AND STEPS TO ACHIEVE YOUR GOALS

Any major goal that you want to achieve in life will require setting more specific objectives and then detailed steps to make it happen. Great action plans also address support networks and setbacks.

For the Endless Summer surfer a number of detailed steps might be needed: to raise the money and organise flexible arrangements for Work; to learn new languages, organise complex travel plans and health checks, and ensure physical fitness to be able to follow the summer season for Play; to ensure having phones and/or internet to stay in touch with Family & Friends; and to communicate clear expectations and design travel plans to be supportive of a Relationship. Support networks for the Endless Summer surfer can include: Mentors to help stay focused on goals; Friends who can help with specific issues such as surfing skills or local culture and customs; and Professionals who can help to manage finances, travel plans and health. Setbacks for the Endless Summer surfer might include delays and cancellations in travel plans, poor weather and waves, ill health, running out of money, or other unforeseen circumstances.

In Step 4 we will cover: What detailed action steps do you need to plan to achieve your life goals? What specific action steps are needed across the 4 Life Quadrants of Work, Play, Relationship and Family & Friends? What support do you need to have in place to live your dreams, and what setbacks do you need to plan for? What backup plans do you need to have in place, and who are the key mentors who can support you across the different areas of Work, Play, Relationship, and Family & Friends?

THE ENDLESS SUMMER LIFE STRATEGY – 1 PAGE PLAN

Appendix 1 includes a blank Endless Summer Life Strategy Plan that you can fill in as you go, as well as a sample filled in by me (smaller versions on the following pages).

Your Life Strategy will ensure that each of your 4 Life Quadrants are taken into account. Put the other way round, you can avoid the common mistake of having strategies that are incompatible between the different quadrants of your life, for example, having Work goals that are not compatible with Relationship goals. The process to establish your Life Strategy needs to include checking that the goals and steps in your Life Strategy are not incompatible with each other, for example, having goals that do not help you fulfill your Legacy.

As we prepare to begin Step 1 – Legacy, I want to leave you with some food for thought. The first is a quote from Timothy Ferriss, who wrote *The 4-Hour Workweek*:

"The timing is never right, the conditions are never perfect, and some day is a disease that will take your dreams to the grave with you."

The second quote is from Kaspri Apel who said:

"There is never a right time – there is only time."

My Life Strategy Planner

	Fart 1. The big Ficture	
Area & Legacy	LITE Dreams	Goals (Sestreton)
Play He loved the outdoors and went on many great adventures!	 To travel the world, climb mountains and surf the oceans with family and friends 	 Several weeks in Europe with family (5) Climb Mt Kilmanjaro, Kinabaly and Mt Kosciusko in one year (5) Complete Half Iron Man Triathion (5) Weekend sulf ripps with Tamily
2. Work He was inspiring and challenged people to be their best	To be a part of an enduring company that helps others	 Join a company with aligned values Help build and grow the business Be a partner or owner (5)
3. Relationship He loved his partner passionately and completely!	 Be in a wonderful loving relationship for the rest of my life 	Learn from past and profile my strengths and weaknesses Begin dating again Practice good boundaries and communication
4. Friends & Family He was generous, supportive and available!	 Be a super cool dad to my children and have great adventure buddies and close family ties 	 Work routine that gives me time with children after school and weekends Build a network of 5-7 close friends with outdoor interests Weekly dinners with extended family

		Part	Part II - Making It Happen!	lappen!		
Life Quadrant	Specific Goals	Strategies	Resources	Timeline	Support Networks	Setback Plans
1. Play	Climb the 'K' Mountains across the World (S)	Fitness - start weekly training program; Research - best seasons to go and local guides; Recutt - friends to come along and share the experience.	Money — Total budget S30K Time - Book leave from work; Check travel, Visa and health insurances.	12 months: Kosciusko in Feb: Kilimanjaro in May; Kinabalu in Oct. Due dates for Visas, injections.	Friends to train and go on adventures; Todessional Guides for mountains. Travel agent for booking & Permit gent for booking & Mentors who know training and preparation	Have travel insurance Medications for altitude sickness / acclimatize; Injuries - Avoid Infar risk sports prior, Money - have spare available if needed.
2. Work	Becoming a Partner in the Company (S)	Attend 95% of network meetings: Bring in 2 new jobs each month Compete KPI's: Get promoted to Senior Associate.	Manage Time: Manage Diary; Indiary updates; Referrer details; KPI work plan.	Assess progress months, Complete KPIs within 6 months; Next promotion in 12 months.	Talk to friends about how to succeed at work; to succeed at work; to see mentors in the company to grow business; Professional coach to refine skills and business acumen.	Delays in promotion - manage any setbacks by debriefing with mentors and professional coach Setbacks in growing business - use supports as per the above.
3. Relationship	Begin dating again	Seek advice from 5 friends on dating: Sign up to a dating website: Go on 3 coffee dates.	• Time; • Internet; • \$50 for dates.	• 2 weeks; • 1 week; • 1 month.	Talk to friends about their experiences to help meet the right people; Life coach to review strengths and weaknesses and give feedback.	Not meeting the right people - keep persovering and seek support from friends and adjust strategy and approach with life coach.
4. Family & Friends	Weekly dinners with extended family	Talk to parents to organise a suitable weekday, :Pre-book dates Start weekly dinners.	• Time: • Diary: • Meal plan: • \$50 for meal.	• 1 week; • 1 week • 2 weeks.	Friends and mentors to share recipe and tips for holding good dinner parties.	Scheduling doesn't work and people can't make it regularly broaden the list of people invited to include close family friends

My Life Strategy Planner

)			
		Pal	Part 1. The Big Picture	ture		
Area & Legacy	асу	Life Dreams	ams		Goals (S=Stretch)	
1. Play						
2. Work						
3. Relationship						
4. Friends & Family						
		Part	Part II - Making It Happen!	appen!		
Life Quadrant	Specific Goals	Strategies	Resources	Timeline	Support Networks	Setback Plans
1. Play						
2. Work						
3. Relationship						
4. Family & Friends						



PART TWO: DEVELOPING YOUR LIFE STRATEGY



STEP 1 – YOUR LEGACY: THE FINISHING LINE COMES FIRST

"The unexamined life is not worth living." ~ Socrates

"You must know for which harbor you are headed if you are to catch the right wind to take you there." ~ Seneca

To live a truly fulfilling life remember that "The Finishing Line Comes First". Whatever you do in life, by considering your Legacy first, you will make decisions consistent with that Legacy.

In this chapter we will reflect on our Personal Legacy, that is, what we are remembered for, what we leave behind – the good the bad and the otherwise – when we are no longer here on this earth.

In order to live the Endless Summer and really make a difference in life, begin by considering the end – the end of your time. Will you be able to look back and say: "Not only did I achieve great goals and live out my dreams but, more than this, in doing so I left a positive Legacy"? So we are going to take a look at what that means for you and how you can take some time now to lock in what sort of Legacy you would like to leave. This is the first step in building your Life Strategy plan.

In this chapter we will specifically ask: What is your mission in life? What Legacy do you want to leave behind you in the areas of Work, Play, Relationship and Family & Friends?

A well-known truism in psychology and philosophy is that in order to achieve your goals in life you need to be clear on what those goals are – to set your goals. The foundation of your life goals is your Personal Legacy –

what remains when you are no longer around to take care of it. Some people never set such goals, at least not in a direct way, and perhaps never make clear, even to themselves, the basis of the dreams and visions they follow.

My invitation to you is to make clear to yourself your Personal Legacy as the basis of your dreams and visions, that in turn lead to goals and plans and the specific actions you will take.

Like an iceberg that is 90% under water, your actions and plans – the more visible part – build on your goals, which in turn have built on your Life Dreams, and your Personal Legacy. Or like a building where you don't see the survey work, the site studies and the foundations, only the finished building, but where the unseen part needs to be well-constructed for the building to survive and achieve its purpose.

When it comes to Personal Legacy and Life Strategy, history has many examples of fools and their folly, as well as examples of the wise and wonderful. Consider famous and infamous people who make grand promises to make a difference only to fail to deliver on their promises, and who leave a trail of misery, financial ruin, and angry, disillusioned people in their wake. On the other hand, likely you will know, or know about, people who persevere towards making a difference, perhaps at times via unseen acts of courage, generosity and kindness.

In ancient religious, philosophical and military strategy texts there are many parables about people building towers which fall because of a lack of understanding of structure, or storing up wealth and missing out on life only to die before they get to enjoy their gains, or setting out to conquer another country allegedly for the benefit of all, only to fail and destroy many lives in the process. Had these people had a clearer sense of the Legacy they were trying to achieve they may have been better able to adjust their plans along the way, avoid the scale of disaster that occurred, and maybe even achieve something of value along the way.

So before getting too serious about our dreams in life, and goal setting and action planning, remember that to live a truly fulfilling life "The Finishing Line Comes First" as we take the time now to examine our Personal Legacy and mission in life. Let's look at how to apply our Personal Legacy to the 4 Life Quadrants of Play, Work, Relationship, and Family & Friends. We will complete an exercise to turn your Personal Legacy into a simple and effective mission statement to guide you on the journey of Life Strategy.

LEGACY FOR THE ENDLESS SUMMER SURFER

Let's first hear from the Endless Summer surfer whose Legacy might be about nature, travel, and sharing new experiences with friends and family. The Endless Summer surfer's 4 Life Quadrants might be about:



- Play: All about the surf and the ocean.
- Work: More about being responsible than having a particular career ambition or a career linked to the ocean and environment.
- Relationship: Maybe living with a partner who shares similar goals in travel and nature.
- Family & Friends: About travelling with family and friends wherever possible, and being available and

supportive when away without them.

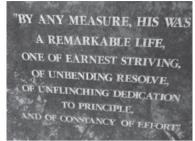
YOUR PERSONAL LEGACY AND MISSION IN LIFE

Having a personal mission for your life is a great way to establish the key guiding principles for how you want to live. A great way to develop a mission is to first consider your Legacy. What would you like those important to you to remember about you? A Legacy is something that is handed down from one generation to another and can be positive or negative. Your Personal Legacy is the imprint of your personality and behaviour, and the result of your actions, that you leave behind. We all leave some sort of Legacy. The question is whether we will make it a positive Legacy or a negative Legacy, or whether we simply leave it to chance. I want to encourage you to be proactive and take some time to consider what you would like your Personal Legacy to be to the people important to you.

LEGACY: THE TOMBSTONE

Have you ever visited a cemetery? Walked along the rows of tombstones and read the inscriptions about the people who have been buried there? On those tombstones the inscriptions often include Legacy statements – things that are said to reflect the person's character or contribution to life.

Cemeteries are somber places and some prefer not to visit – perhaps none of us wants to be reminded of our own eventual death. Yet sometimes by remembering that we all die at some point we would be better equipped to live each day of our lives as if it was the last, and make the most of all the opportunities and relationships we have.



Take a look at the picture above. It's a tombstone in a cemetery near where I live. Have a look at the inscription – the Personal Legacy that this person was remembered for:

"By any measure, his was a remarkable life, one of earnest striving, of unbending resolve, of unflinching dedication to principle and of constancy of effort."

Let's reflect on this further. This person appears to have made a substantial impact in life in the face of difficulties, and to have left a powerful positive Legacy in the eyes of others.

Some people can be uncomfortable about thinking about their own death, so keep in mind that the purpose of this chapter is not *really* to plan your tombstone or eulogy, but to use exercises that make use of those ideas to help you build your Life Strategy. And sometimes death can be spoken of more lightly, as comedians often remind us. On the lighter side, trucking magnate Lindsay Fox, whose trucks bear the slogan, "You are passing another Fox", was asked what he wanted on his epitaph. His reply: "Another Fox has passed."

Also, keep in mind that some tombstone Legacy statements might reflect family views, or wider politics, rather than what a more independent close understanding of a person's life might suggest as a more accurate summation. Nevertheless, and for what it is worth, here are some famous Legacy statements on tombstones to consider...

- Peter Finch: Distinguished actor, loving husband and father. Always in our hearts.
- Bessie Smith: *The greatest blues singer in the world will never stop singing.*

- Marty Feldman: He made us laugh, he took my pain away.
- Jayne Mansfield: She lived to love us more each day.
- Hank Williams: Thank you for all the love you gave me. There could be no one stronger. Thank you for the many beautiful songs. They will live long and longer.



Take a moment now to think and reflect about what it is you would like your Legacy to be through what is left behind on your tombstone. You might like to jot some thoughts in the graphic at left, or use a separate sheet of paper.

LEGACY: THE EULOGY

Another window into understanding the power of Legacy can be from the words spoken at funerals about the dearly departed. These speeches are called eulogies. A eulogy is "a speech or piece of writing that praises someone or something highly as a tribute to someone who has just died". Eulogies given at funerals are typically speeches that, aside from background detail about the person, mainly focus on the qualities that the person possessed and illustrated with stories about the events of their lives. For example, if the person is remembered for being kind, then a story about the time they helped a homeless man get back on his feet might be told, or if they were funny then examples of pranks or jokes might be mentioned.

Two famous Eulogy excerpts highlight this point. The first is from Nelson Mandela's funeral:

We wish today, to express two simple words. Thank you. Thank you for being everything we wanted and needed in a leader during a difficult period in our lives. Whilst your long walk to freedom has ended in the physical sense, our own journey continues. We have to continue building the type of society you worked tirelessly to construct. We have to take your legacy forward. In doing so, we will continue drawing lessons from your

very rich and extraordinary life. We will always remember you as a man of integrity who embodied the values and principles that your organisation promotes. These are unity, selflessness, sacrifice, collective leadership, humility, honesty, discipline, hard work and mutual respect. We will promote these values and practise them, in order to build the type of society you wanted.

The second is from the funeral of Diana, Princess of Wales:

But your greatest gift was your intuition, and it was a gift you used wisely. This is what underpinned all your other wonderful attributes and if we look to analyse what it was about you that had such a wide appeal we find it in your instinctive feel for what was really important in all our lives. Without your God-given sensitivity we would be immersed in greater ignorance at the anguish of AIDS and HIV sufferers, the plight of the homeless, the isolation of lepers, the random destruction of landmines... For all the status, the glamour, the applause, Diana remained throughout a very insecure person at heart, almost childlike in her desire to do good for others so she could release herself from deep feelings of unworthiness of which her eating disorders were merely a symptom. The world sensed this part of her character and cherished her for her vulnerability whilst admiring her for her honesty.

If the eulogy about you was focused around the qualities other people see in your life through the events they witness, what does this already say about you and your Legacy thus far? Are you pleased with where your thoughts lead you? Or, are you alert to areas of your life you would like to change as the next chapters of your life are written? When it comes to your Life Strategy, with time yet to live and opportunities yet to come, how can you shape your life to leave your preferred Legacy AND fulfill your dreams for an amazing life?

YOUR LEGACY AND THE 4 LIFE QUADRANTS

Let's have a think about our Legacy and have a look at each of the 4 Life Legacy in the each of the areas of Play, Work, Relationship, and Family & Friends?

PLAY - AND YOUR LEGACY

Consider the area of Play in your life. What Legacy would you like to leave behind in this area? I would ideally like to leave behind a Legacy that "He loved the outdoors and went on many great adventures." Examples of Play Legacies from clients I have worked with include:

- He loved to camp, compete and be outdoors.
- She balanced her responsibilities with fun and new adventures.
- She always found time to laugh and explore.

Take a moment to consider what you would like your Legacy to be for Play. Write it down:

WORK - AND YOUR LEGACY

Think about your Work. What Legacy would you like to leave behind? I'd like to leave behind a Legacy that left an imprint on people saying that "He was inspiring and challenged people to be their best."

Some examples of Work Legacies from clients I have worked with include:

- He was not afraid of tough decisions and as a result helped people reach new levels of success and fulfillment.
- She strived to always learn and excel in her profession.
- Everything she did at work added value and made life easier for others.

What would you like your Legacy to be for Work? Write it down:

RELATIONSHIP - AND YOUR LEGACY

Think about the area of Relationship. What Legacy would you like to leave behind? Me, I would like my Legacy to be that "He loved his partner passionately and completely." Examples of Relationship Legacies from clients I have worked with include:

- He was tough at times but really cared for us and passionately loved us.
- She supported and nurtured those she loved.
- She was nurturing and available.

What would you like your Legacy to be for the Life Quadrant of Relationship? Write it down:

FAMILY & FRIENDS - AND YOUR LEGACY

Finally, let's think about our family and friends. What Legacy would you like to leave behind? I would like my family and friends to say that "He was generous, supportive and available." Some examples of Family & Friends Legacies from clients I have worked with include:

- He was there for us and loved to play.
- She was a positive influence and added joy to the lives of her family and friends.
- She was always there to love and support us.

What about you? What Family & Friends Legacy would you like to leave? Write it down:

YOUR PERSONAL MISSION STATEMENT

Now that we've had a look at Legacy statements for each of the 4 Life Quadrants it is time to sum up our Legacy statements by writing a Personal Mission Statement. Legacy statements necessarily look *backwards*, however a Personal Mission Statement is looking *forward* to the rest of your life: What will the rest of your life be about? How would you sum this up in one simple Personal Mission Statement?

I would sum it up in my Personal Mission Statement to say that "I want to help people (including myself) to "Grow and Go for It" in all areas of their life." Some other examples of Personal Mission Statements from clients I have worked with include:

- To be the best I can be and to make the most of time as time wasted is gone forever.
- To leave people and places better than when I found them.
- To have loved, laughed, lived and learned.

What about you? Using your Legacy Statements as a guide, what is your Personal Mission in life? Write it down:

LIFE STRATEGY EXERCISE: YOUR LEGACY AND PERSONAL MISSION IN LIFE

Thinking about what we've just had a look at – your Legacy and Personal Mission across the 4 Life Quadrants – take a moment now to consolidate what we have learned by completing this exercise. Write down in the spaces your preferred Legacy statement for each of the 4 Quadrants – Play, Work, Relationship, and Family & Friends. Then consolidate that into a simple forward-looking sentence that can become your Personal Mission in life. I will do it with you.

MY EXERCISE...

1. PERS	ONAL LEGACY
AREA	MY LEGACY STATEMENT
1. Play	
2. Work	
3. Relationships	
4. Family & Friends	
My Personal Mission in Life	e is:

DR PETE'S EXERCISE...

	1. PERSONAL LEGACY
AREA	MY LEGACY STATEMENT
1. Play	He loved the outdoors and went on many great adventures.
2. Work	He was inspiring and challenged people to be their best.
3. Relationship	He loved his partner passionately and completely.
4. Family & Friends	He was generous, supportive and available.

My Personal Mission in Life is:

To help people (including myself) to "Grow and Go for It" in all areas of their life.

YOUR LEGACY AND PERSONAL MISSION STATEMENT: THE DEBRIEF

How did you go with that exercise?

Spending some time to get in touch with, and deeply understand your Legacy, is a rewarding and worthwhile experience. It can also be quite difficult. And for some people it can be a major task in its own right, and also quite confronting. It is the foundation for the chapters to come, so by all means go back over what you have written so far if you need to.

Maybe talk it over with a friend. Reflect on it overnight, or after going away for a day or so. Or, come back to it as you go through the next few chapters. You might think of something you should have included, or perhaps you want to adjust the emphasis. After all, it is YOUR Legacy and Personal Mission Statement

Let's take a look at how I went. In my completed exercise you can, I hope, see how my (forward looking) Personal Mission Statement gathers up and expresses my (backward looking) Legacy statements. Maybe you can also see possibilities to better express what I am trying to say! No problem: these Statements are 'working documents' for the purpose of keeping me moving on into the next chapters. I encourage you to view your own Statements the same way – good enough to keep moving into the next chapter. You can always come back to these Statements later and prune here and add there if you like.

A good understanding of your Personal Legacy and Personal Mission is the foundation for building an effective Life Strategy. So well done for completing the Legacy and Personal Mission Statements exercise!

CHAPTER SUMMARY AND KEY POINTS

- Remember that "The Finishing Line Comes First." The best way to do what you want to do is to begin by working out just what it is you want to do. By considering your Legacy first you will make decisions and take actions that support what you want to do.
- In this chapter we have taken some time to reflect on our Personal Legacy, at least in a summary way. We have not attempted a full eulogy (though you might like to try this some time), but a more summary "tombstone" statement and Legacy Statements that address each of the 4 Life Quadrants of Play, Work, Relationship, and Family & Friends.
- We have then used our (backward looking) Legacy Statements as the basis for putting together a (forward looking) Personal Mission Statement.

Now it is time to dream a little...



STEP 2 – LIFE DREAMS: YOUR "BIG PICTURE" VISION

"Whatever you dream you can do, begin it. Boldness has genius and power and magic in it." ~ Goethe

Having laid the foundation for our Life Strategy by establishing our Personal Legacy and Mission we are ready to take the next step, an exciting step! I love this step of Life Dreams! We are going to get inside that imagination of ours, that ideal space of what an ideal world would look like, dreaming big dreams. We will look at what dreams are, and how dreams are different from goals; sometimes people mix this up.

We then will look at how you can effectively identify your Life Dreams across the 4 Quadrants of Play, Work, Relationship, and Family & Friends. By understanding and writing down your Life Dreams you will have the basis for the next stage of your journey.

4. Plans

3. Goals
2. Life Dreams

1. Personal Legacy

In Step 2 of our Life Strategy Framework, we will ask: *What* are Life Dreams? *Why* do they need to be considered at this stage? *How* can you identify your Life Dreams in each of the 4 Life Strategy Quadrants? Then we will complete an exercise to develop our life dreams. The above quote from Goethe is to help get us focused for the exciting task of setting our Life Dreams – a vision for our ideal life.

LIFE DREAMS FOR THE ENDLESS SUMMER SURFER

For the Endless Summer surfer, Life Dreams might be about perfect waves in perfect locations with the perfect group of family or friends. *Play* might be focused on fantastic surfing experiences. *Work* might focus on flexible hours and a role that keeps them connected to the ocean. *Relationship* might include sharing a love of surfing with their partner. *Family & Friends* might be about taking time to enjoy the ocean with them.



In this chapter we will identify what your dreams in life are across the areas of Work, Play, Relationship, and Family & Friends.

WHAT ARE YOUR DREAMS IN LIFE?

Life Dreams are the fantasies and ideals for our lives. The accompanying picture might well have the Endless Summer surfer's Life Dreams in mind. Although the sea is looking a bit too calm for perfect waves, the location looks pretty good, and with room for family and friends! For me that image conjures up all sorts of ideals about travelling with family and friends, about tropical paradises, and space, time and enjoyment of the outdoors.

Take a moment to consider this image, and in your mind start to imagine, dream and think about: What are your dreams in life? Does an image, or a scene, come to mind? Perhaps not an island, perhaps something, or somewhere, else.



WHAT ARE LIFE DREAMS?

According to the dictionary "dreams", in the sense used here, are the mental activity of an imagined series of pleasant events, a sequence of imaginative thoughts indulged in such as a daydream or fantasy. We are *not* here referring to dreams while you sleep. There are various theories about those

dreams, and they are not our concern here. We are concerned with your dreams while you are awake.

Such dreams also represent our cherished hopes, ambitions and aspirations. The visions we have for our ideal life are the motivators and drivers for goal setting and action planning that we will come to in the next two chapters.

LIFE DREAMS: BEING, DOING AND HAVING

When I ask people to say what their dreams in life are, in their initial responses few people can answer the question easily or in a way that is useful. They might be vague in their response, or confused about the question as if it was designed to highlight how unhappy they are. Others respond readily that they wish to be "happy" or "content" – but these, while a starting point, are very general, and, again, don't amount to a specific vision for their lives.

To identify our Life Dreams and our visions of our ideal world we need to look at specific areas, or categories. A useful approach is to identify such dreams and visions using the following three categories of life experiences: being, doing and having.

- 1. **Being (living and learning).** Such Life Dreams and visions might include, for example: being a loving and effective parent; being a great cook by creating dishes from recipes from all over the world; and living in harmony with nature, having a low impact lifestyle.
- 2. **Doing (travel and experiences).** Such Life Dreams and visions might include, for example: travelling the world, climbing mountains and sailing the oceans; meeting amazing friends and finding my life partner; visiting all of the continents of the world and spending time volunteering on local issues; and building a company from start-up to sale.
- 3. **Having (material needs and wants).** Such Life Dreams and visions might include, for example: a beautiful home by the sea; a holiday house in the mountains; designer clothes and shoes; a luxury car; and a collection of antiques.

Some items that come to mind might cross categories. That doesn't matter. The point is not whether these three categories are exactly right for you, but to assist you to identify *specific* Life Dreams and visions. For example, suppose "having a wide circle of friends" comes to mind when you are thinking about "having". It's not really a material want, but that's OK, as it came to mind under that heading. A second example: Suppose that under "doing" you come up with "helping other people as I see opportunity". That might also relate to "being" – "being in a frame of mind to see opportunities to help people, and then doing so". No matter – you initially thought about it under "doing".

Keep in mind that this is not an exercise in correct categorising of Life Dreams, but is a way for you to come up with a *number* of specific Life Dreams that throb inside you – at least one Life Dream under each category.

LIFE DREAMS TRAP 1: STUCK GETTING STARTED?

If you find yourself stuck getting started on Life Dreams then start wherever you can. For example, if you said you dream in life of being "happy" or "content" then ask yourself the question: "Who would I be spending time with if I was happy and content?" (Being); "What would I be doing if I was happy or content?" (Doing); "What equipment or possessions would I need to use to be happy or content?" (Having).

By taking a simple desired emotional state and applying the "doing", "being" and "having" questions, structure will start to appear giving more clarity and definition to your Life Dreams.

LIFE DREAMS TRAP 2: HOW TO AVOID THE STATUS QUO AND CONFUSING DREAMS WITH GOALS

Life Dreams are not goals and do not need to be achievable; they are the vision of our ideal state for us to be inspired by, as opposed to reflecting the current status quo. I have seen many people struggle with establishing Life Dreams and either set a vision that is simply a reflection of what now is (the

status quo), or instead confuse specific goals and plans with dreams and visions.

They have these struggles for one of two reasons:

- 1. **Fear of failure.** They do not want to embrace such ideals for fear of failure, disappointment, self-doubt, and/or self-blame better to settle for a good life than risk a great life.
- 2. **Fear of success.** They do not want all the hassles of change associated with becoming different, and growing and changing through the process.

An example of setting Life Dreams too low and keeping the status quo may be to aspire to only continue doing what you are doing already, and doing that comfortably and easily for the rest of your life – despite unease and dissatisfaction with your life as it stands. In seeking only to maintain what you already have, you are certainly likely to succeed – but unlikely to grow and develop further. By setting dreams too low, you are also not likely to have any significant new experiences and adventures in life.

An example of confusing goals with Dreams is the goal of climbing Mt Everest. This is a very specific goal rather than a Life Dream (which might be about climbing the high mountains of the world). One of the features of Life Dreams is that potentially there are *always* a number of different possible goals that would fulfil that Dream.

Failure to imagine wonderful Life Dreams results in people missing out on the fun and boldness of imagining an amazing future life. They place a "glass ceiling" over themselves preventing further growth and development, and preventing them acquiring the necessary skills for managing failure, and learning and trying again – so essential in all successful people. Also, they do not have a wide enough vision to be able to adjust and reset goals and action plans when things go wrong, yet still continue to embrace their vision. So... don't go there. Instead, fear neither failure nor success. Dream your dreams, and see your visions.

LIFE DREAMS: A SOURCE OF STRENGTH WHEN THE GOING GETS TOUGH

Life Dreams may be grand and ideal, yet they are crucial ingredients for surviving and persevering through times of hardship. Two quotes:

"He who has a why, can endure any how." ~ Friedrich Nietzsche

"By making us aware of what we can be, and of what we should become, we make those who have a 'why' to live able to bear with almost any 'how', a powerful, motivating force in managing the challenges of our lives." ~ Viktor Frankl

These two quotes highlight the value of Life Dreams when the going gets tough, real tough. Life Dreams, whatever their detail, can give us a source of inspiration, a basis for tolerating all sorts of challenges and difficulties in life.

Viktor Frankl was a Psychiatrist who was imprisoned in a concentration camp in World War II and saw family and friends die and endure one horror after another. One of the things he noted was that he, and those of his colleagues who had dreams or ambitions to survive the ordeal and go on and live meaningful lives, tended to survive and endure much better than those who did not. He told many stories of people who initially appeared to have positive Life Dreams of the future however it turned out they had only time-specific goals. One man dreamed of spending Christmas with his friends in his local village but, instead of a dream of a Christmas over the coming years, the dream became very specifically about the Christmas of that year; this specific goal, when unfulfilled, left him in despair rather than creating an ongoing hope and he died a few weeks after that Christmas. On the other hand, Frankl's own hope of being able to return to his practice as a doctor at an unspecified time in the future helped him endure this indefinite and very difficult time in his life.

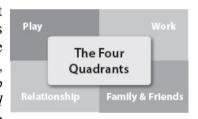
More recently Jim Stockdale wrote of a similar experience as a prisoner of war in Vietnam in the 1960s. He had, and nurtured, positive and inspiring dreams for the future without tying them to specific goals and timeframes; a critical difference between him surviving and some of his colleagues who eventually lost hope and perished. This important aspect of Life Dreams (as opposed to goals) has since been termed the "Stockdale Paradox" and is a key distinction between dreams and goals. Life Dreams are the primary source of inspiration and motivation when the challenges of life and the adversities that can come our way might otherwise overwhelm us. Also, having clear Life Dreams can also help us make the most of unexpected opportunities so we stay true to our path when other distractions appear on the horizon.

YOUR LIFE DREAMS AND THE 4 LIFE QUADRANTS

Let's now look at the Life Dreams we have in each of the 4 Life Quadrants.

PLAY - AND YOUR LIFE DREAMS

Consider the area of Play in your life: What does your ideal world look like? What visions and Dreams do you have for your life in the area of Play? For me, when I think about Play, my Life Dream is "to travel the world, climb mountains and surf the oceans with family and friends." Some other examples of Play Life



Dreams from clients I have worked with include:

- To be able to travel wherever and whenever I want to with family and friends without my business and work interfering.
- To be healthy, fit and energetic to enjoy new experiences all over the world.
- To embrace life, travel and explore the world.

What about you? Take a moment to think about your Life Dreams in the area of Play. Write them down:

WORK - AND YOUR LIFE DREAMS

Consider Work. What does your ideal Work world look like? What visions and Dreams do you have in this area of your life? For me, "I dream to be a part of an enduring company with the individual freedom to help others." Some other examples of Work Life Dreams from clients I have worked with include:

- Being able to use my talents to improve the quality of life of others, and enable others to reach and fulfill their potential.
- Have a mix of business interests that allow me to live a comfortable life focusing on my family, friends and interests.
- Being able to work independently and autonomously within a collaborative work group.

What about you? Take a moment to think about your Life Dreams in the area of Work Write them down:

RELATIONSHIP - AND YOUR LIFE DREAMS

Let's have a look at the Life Quadrant of Relationship. What does your ideal world look like? What visions and Dreams do you have in this area of your life? For me, "I dream of being in a wonderful loving relationship for the rest of my life." Some other examples of Relationship Life Dreams from clients I have worked with include:

- Each of us flourishing in our own areas with passion and being better together than apart.
- Being "in love" for the rest of my life and be loved for who I am.
- Being happy and content with my life partner.

What about you? Take a moment to think about your Life Dreams in the area of Relationship. Write them down:

FAMILY & FRIENDS – AND YOUR LIFE DREAMS

Finally, let's consider our Family & Friends. What does your ideal world look like? What visions and Dreams do you have in this area of your life? For me, "I dream of being a super cool dad to my children, and having great adventure buddies and close family ties." Some other examples of Family & Friends Life Dreams from clients I have worked with include:

- Having people to share experiences with to adventure together and be energetic and positive together the fuel of life.
- To see generations of my family grow up to be healthy and happy and to laugh and have good times with those closest to me.
- To love, support and equip my closest friends and family to live amazing lives.

What about you? Take a moment to think about your Life Dreams in the area of Family & Friends. Write them down:

EXERCISE: YOUR LIFE DREAMS

Now that we've had a chance to understand what Dreams are, learn the difference between Dreams and goals, and start to consider what Life Dreams we have for the 4 Life Quadrants, let's bring together what those are for Play, Work, Relationship, and Family & Friends. Take a moment and jot down what your ideal world, your Life Dreams, are for each of these four areas. I'll then share with you my exercise.

MY EXERCISE...

2. LIFE DREAMS			
AREA & LEGACY	LIFE DREAMS (MY IDEAL WORLD)		
1. Play			
2. Work			
3. Relationships			
4. Family & Friends			

DR PETE'S EXERCISE...

2. LIFE DREAMS			
AREA & LEGACY	LIFE DREAMS (MY IDEAL WORLD)		
1. Play – He loved the outdoors and went on many great adventures.	To travel the world, climb mountains and surf the oceans with family and friends.		
2. Work – He was inspiring and challenged people to be their best.	To be a part of an enduring company that helps others.		
3. Relationships – He loved his partner passionately and completely.	Being in a wonderful loving relationship for the rest of my life.		
4. Family & Friends – He was generous, supportive and available.	Being a super cool dad to my children and have great adventure buddies and close family ties.		

LIFE DREAMS: DEBRIEF, REVIEW AND CROSS-CHECK

How did you go with that exercise - looking at your Life Dreams, stretching out your imagination and really thinking about what your ideal world would be? For some people, a bit like Legacy, really freeing up your imagination and thinking big is not as easy as it sounds. And if you struggled with that, that's OK. For others, you might have already harbored some visions and fantasies of what your ideal world would be like, and I hope this exercise has been an opportunity for you to flesh out what that wonderful world looks like for you.

On reviewing my Life Dreams, each seems to me to meet the three tests we have discussed earlier in this chapter:

- 1. Looking forwards.
- 2. Not too general, and clearly going beyond my status quo.
- 3. Not too specific (there are a number of possible goals that might fulfill each Dream).

What about you and your Life Dreams? Can you also say that they meet these three tests? Now is the time to review any of your Life Dreams that you feel do not meet these tests, and see if you can fine tune them so they do. If this proves a bit difficult, by all means go with what you have – it may be something to look at again at a later time, or maybe talk it over with a friend or colleague.

CROSS-CHECK

The last task for this chapter – and it is a task we will do for the next two steps also – is to cross-check. In this chapter we cross-check our Life Dreams with our Personal Legacy. We do this to ensure our preferred Personal Legacy is compatible, and well compatible, with our Life Dreams.

So take a moment now and reconnect with the Personal Legacy statements you wrote down in Step 1. Have a look at your Life Dreams and make sure they go hand-in-hand – "By living the Dream, I'll achieve the Legacy". The way to do this is with your completed Personal Legacy statements *alongside* your completed Life Dreams statements, as highlighted in my examples on the previous page.



Once you've got that clear – that is, your Personal Legacy statements and your Life Dreams statement are congruent, or matching – we are ready to get on with the next Step.

CHAPTER SUMMARY

- This chapter has been about getting inside our imagination to connect with what our ideal world would look like, to dream big dreams
- We have established at least four Life Dreams one [at least] in each of the 4 Life Quadrants. Remember, Life Dreams are forward-looking and go beyond our current state of affairs (or status quo), yet are not too specific they potentially could be fulfilled in a number of different ways.
- We have cross-checked our Life Dreams against our preferred Personal Legacy, and are now ready to set some goals.



STEP 3 – SETTING GOALS: GET SOME STRETCH

"Goals are not only absolutely necessary to motivate us. They are essential to really keep us alive." ~ Robert H. Schuller

Now we have established our Personal Legacy and developed our big picture Life Dreams, in this chapter we will set Goals – the concrete, specific Goals that we need to start focusing on in order to live those Dreams and leave that Legacy. We begin by looking at Goals, SMART Goals, Stretch Goals, and bucket lists.

Then we will set Goals for ourselves as part of our Life Strategy, across the 4 Life Quadrants of Play, Work, Relationship, and Family & Friends. This will include an exercise for you to set your Goals so that you can live your Life Dreams. Then cross-check.



GOAL SETTING FOR THE ENDLESS SUMMER SURFER

For the Endless Summer surfer, Goals might be to visit specific countries and surf at specific beaches. In the area of *Play* there might be a list of locations and surfing

beaches to experience with specific *Family & Friends*. There will likely be a need for particular *Work* income Goals and working arrangements. Specific characteristics and attributes may well be needed in the surfer and in their partner for a *Relationship* to work effectively.



In this chapter we will examine two key questions: What Goals have you set for yourself to be able to Live Your Dreams and Leave Your Legacy? and What are the specific Goals you need to identify in each of the areas of Play, Work, Relationship, and Family & Friends?

BUT WHAT EXACTLY IS GOAL SETTING?

Goals are the concrete and specific objectives that are how we turn our dreams into reality. Goals are *what* you intend to achieve. They are specific in that later you can measure, count or in some other way evaluate whether you achieved them.

- You fulfill a Dream. Or not.
- You achieve a Goal. Or not.

The Endless Summer surfer's Goal to visit specific countries and surf at specific beaches can later be evaluated. For example, your Goal was to visit these 10 beaches in these 5 countries over the next 2 years. Did you achieve this? Or not?"

What Goals have you set for yourself, and what Goals will you set for yourself so that you *in fact*, in practice, Live your Dreams? Take a moment now and in your mind reconnect with those wonderful Life Dreams that you've just identified in the previous chapter. How will you go about fulfilling those Dreams, turning the Dreams into reality? What are the next steps? Start to consider the specific Goals that you need to set to begin turning your Life Dreams into your life reality.

Setting personal Goals is a major component of personal development. For example, an athlete who wants to maintain a high level of fitness (a Life Dream) might decide to run 5 kilometres a day and sets that as their Goal. A parent who wants "quality time" with their children (a Life Dream) might set a Goal of using at least 45 minutes per evening on at least four nights per week in this way.

The techniques of SMART Goals, Stretch Goals, and Bucket Lists each help us to "mould" our Goals into something we can really commit to. But keep in mind that SMART, Stretch, and Bucket Lists are just techniques, or tools, to sharpen our Goals so that they really work for us. The point is to

milk these techniques for what you can get out of them... and keep moving forwards. Let's take a look at each of these goal setting techniques now...

SMART GOALS

Now that we have got the basics of Goal Setting understood I want to have a look at the first of the techniques we use when setting a Goal known as S.M.A.R.T. SMART stands for Specific, Measureable, Attainable, Relevant and Time-bound.

SMART Goals are one of the key inputs to an effective Life Strategy. They originally came from business and management principles that go back to the early 1980s and were applied in many business, government, and community-based organisations. Where these principles were applied, each organisational, departmental, and section objective needed to be:

- Specific target a specific area for achievement
- *Measurable* quantify, or at least suggest an indicator of progress
- Attainable state what results can realistically be attained
- *Relevant* link to wider objectives
- *Time-bound* specify when the result(s) can be achieved

This approach works well at a personal level also.

SMART GOALS AND LIFE STRATEGY

We now look at how to apply the SMART approach to setting our personal Goals

SPECIFIC

The opposite of specific is (wait for it... drum roll...) not specific – that is, unclear, ambiguous, vague, insignificant, builds in "let-outs", or too qualified. So, to stay with our two examples on the previous page, I will run 5km a day is very specific, much more so than: I will maintain and exceed my current daily distance of running (which leaves unclear just what my current daily distance of running means, and just what exceeds means); I will run 5km a day whenever possible (and who is the one to say

whether it is possible? – unclear, ambiguous and vague): *I will run 5km a day unless it is raining, I get an early work call, or I have a headache* (forget it!).

MEASURABLE

A simple way to understand measurement is to ask: "Can I put a number on it?" To say *I will run 5km a day at least 5 days a week* is measurable in two ways – amount and frequency. Much better than *I will run 5km a day unless it is raining* (just what is your definition of 'rain'? A shower in the night? Some dark clouds out there when you otherwise would have begun?).

ATTAINABLE

There is no point is setting a Goal that you know in advance you will not achieve. You immediately saddle your so-called Life Strategy with frustration and failure. We are not here talking about Dreams, visions and ideals. We are talking about what you will commit to do. Maybe when you think about it 45 minutes quality time with my children at least 4 nights per week probably won't happen, but what could be attainable might be 45 minutes quality time with my children at least 2 nights per week and one day on the weekend.

RELEVANT

So, you have some Goals that are Specific, Measurable and Attainable. But are they relevant to you? It can be easy to contemplate a Goal that is exotic, or modelled on what someone else does, or that in fact will compete with some other Goal you have. You might have a friend who maintains a high level of fitness and who tells you that she does so primarily by running 5km, and, given you can easily run 4km, you think, "That sounds like a good Goal." But is that the point for you? Might you do better to add in some swimming, or resistance exercises, or stretching?

TIME-BASED

This means that your Goal has a time limit for completion. Run 5km a day is time-based – you measure it every day. Quality time of at least 45

minutes per evening 4 days a week is measurable, per day for the evenings when you have such quality time, and per week. A so-called Goal of *I will spend regular quality time with my children* is not really a Goal at all. Just how much time would amount to "quality time"? Just what does "regular" mean?

TIP: SETTING SMART GOALS

When it comes to Life Strategy and Living the Endless Summer, setting Goals that are SMART is the way to go. Be relentless: each aspect of SMART should be present in each of your Goals. Don't be too concerned about this as you first come up with ideas for your Goals, but look closely at each Goal so you gradually mould it into shape so that it is SMART.

If you get a mental block while preparing a Goal try talking it over with someone else. A SMART Goal should feel like it's what you really want to do. If you are fighting against it, then keep working at it until it feels good, something you can really commit to.

STRETCH GOALS

A *Stretch* Goal is a Goal that initially seems difficult, perhaps too difficult to achieve. One definition of a Stretch Goal is "a Goal that cannot be achieved by incremental or small improvements but requires extending oneself to the limit to be actualised". This has been expressed in the saying, "You cannot cross a chasm in two steps."

As with SMART Goals, Stretch Goals also have their origins in company management principles and practice. The term "Stretch Goals" has been attributed to then CEO Jack Welch during USA company General Electric's golden years late last century, and describes the process of asking for "the almost impossible" as a method to get work units to reach beyond what they had previously thought possible to achieve outstanding results year after year.

Stretch Goals as a concept has also had its share of doubters with some people criticizing the concept as demoralising, and as undermining people's self-confidence when they fail. Well, that is not how it works. Read on!

I love the saying: "Shoot for the moon. Even if you miss, you'll still land among the stars" (Norman Vincent Peale). Stretch Goals that are ultimately not achieved can still trigger additional growth and new levels of performance, discipline and fun – things we might never have experienced had we not been pursuing the *additional* stretch. That is the key: You set a SMART Goal as above, then stand back and ask, 'How can I stretch that Goal?"

SETTING STRETCH GOALS

Stretch Goals are relative to a person's pre-existing ability and means. For example *buying a new car this year* would not be a Stretch Goal, perhaps on its own hardly even a Goal, for someone who can easily afford it, but could be a Stretch Goal for someone who has little money and who is out of work. The first person can simply walk into a dealership, pick a car, pay cash for it, and drive it away. The second person might be looking at some tough challenges to adopt this as a Stretch Goal. Their Goal might be *to buy a good quality car this year*, with *buy a new car this year* as their Stretch Goal. Perhaps for the new car to be *attainable* they will need an associated stretch income Goal.

Stretch Goals can also be considered as breakthrough Goals, because when you have achieved such a Goal, you have broken through to a whole new level

How do you know when you have set a Stretch Goal, that is, a Goal that is SMART but that has added stretch? The first answer is above: you set a SMART Goal, and then look at how to stretch it. The second answer is to consider the three factors of Aspiration, Leverage, and Convergence.

- **Aspiration:** An aspiration is a "lofty or ambitious desire". If you stretched your Goal in the direction of "lofty" or "ambitious", what would it now look like? Does the "quality" car then become a "new" car?
- Leverage: A lever enables you to move or lift an object that otherwise you could not move or lift. Is there a way you can lever your Goals, or your resources, so that a Stretch Goal is still SMART? For example, if your Life Dreams include maintaining a high level of fitness AND having quality time with your children,

might there be an *additional* possible Goal that helps to achieve both?

• Convergence: Convergence is about exploiting opportunities where your Goals are compatible with, perhaps even support, someone else's Goals. The questions to ask yourself are: "Who will I need to collaborate with to achieve this Goal?" and "If I collaborated with someone else could I stretch this Goal?" An old Greek saying is: "Alone we can be great; together we can be greater." Stretch Goals allow people to come together to create something larger than themselves.

BUCKET LISTS

The Bucket List is another technique to refine your Goals. A Bucket List is a list of things you want to do before you die. The term comes from the euphemism for dying: "to kick the bucket". What do you want to do before you kick the bucket? Would you like to climb the Eiffel Tower? Summit Mt Everest or go trekking in the Himalayas? See the Northern Lights? Run a marathon? Go to a Grand Slam tennis tournament or Formula 1 Grand Prix? Learn a foreign language? Go for a hot air balloon ride? Learn to dance the Tango?

The contents of your bucket might give you a fresh angle on what really matters to you. Life Strategy is about understanding and pursuing what really matters to you. More abstract terms such as strategy and Goals need to be firmed up, colored in, made specific. Thinking about what is in your bucket might help you to do this.

The point of creating your Bucket List is to help maximise your life. We can use our Bucket List as yet another tool to help us to take charge, to take responsibility for ourselves, to do what matters to us. Here are some sample questions to get you thinking about what you have, or might like to have, in your Bucket List:

- 1. What do you wish you could do before you die?
- 2. What would you do if you had unlimited time, money and resources?
- 3. What have you always wanted to do but have not done yet?

- 4. Any countries, places or locations you want to visit?
- 5. What activities or skills do you want to learn or try out?
- 6. What would you like to say/do together with other people? People you love?
- 7. Are there any particular people you want to meet in person?

What are 5 items you can put on your Bucket List?

1		
2.		
3.		
4.		
5.		

WHAT HAPPENS WHEN YOU DO NOT HAVE PERSONAL GOALS?

"Every man dies – Not every man really lives." ~ William Ross Wallace

People who live without Goals and plans can feel caught up in busyness, day-to-day activities where you look back and wonder where the time has gone. They may sense a lack of achievement, that they are not getting anywhere. If you think back over, say, your last three months, ask yourself:

- » Three months ago, what was I aiming to achieve over the next three months?
- » What have I achieved over the last three months?
- » What opportunities have I taken?
- » What opportunities have I missed?
- » What are my Goals for the next three months?

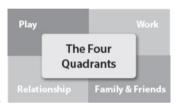
GOAL SETTING AND THE 4 LIFE QUADRANTS

Let's set some Goals in each of the 4 Life Quadrants.

PLAY - AND GOAL SETTING

Start by thinking about those Life Dreams you had for Play. Let's set some Goals for you to live this Dream. And let's also think about what your Stretch Goals would look like.

One Play Goal I have is to climb Mount Kilimanjaro in Africa. And my Stretch Goal would be not only to climb that mountain but also two other "highest mountains" across the world all in the same year (e.g., Mount Kinabalu in Borneo and Mount Kosciusko in Australia) – OK, Kosciusko is not all that high, but it is the highest in the continent of Australia.



What are your Goals, and Stretch Goals, in the area of Play?

PLAY – GOALS AND STRETCH GOALS			
DREAM	GOAL	STRETCH GOAL	
Dr Pete Travel the world, climb mountains, and surf the oceans with family and friends.	 Climb Mt Kilimanjaro in Africa this year. Take at least 3 weekend surf trips with family this year. 	 Climb Mt Kilimanjaro, Mt Kinabalu (Borneo) and Mt Kosiusko (Australia) – "The 3 Ks" – in 12 months. Take 4 weekend surf trips this year. 	
Me			

WORK - AND GOAL SETTING

What about Work? Think about those Life Dreams you have for Work. Set some Goals for you to be able to live this Dream. Then think about what Stretch Goals would look like for Work

A Work Life Dream I have is, as set out in the previous chapter, to be part of an enduring company that helps others. My related Work Goal is to ensure my role in the company, both this year and ongoing, helps to make the company enduring, and is about helping others. A Stretch Goal for me would be to take a leading role in that company during the course of this year, for example by becoming a partner or owner/part owner of the company.

What about you? What are your Goals and Stretch Goals for Work?

WORK – GOALS AND STRETCH GOALS			
DREAM	GOAL	STRETCH GOAL	
Dr Pete To be part of an enduring company that helps others.	• Ensure my role in the company, both this year and ongoing, helps to make the company enduring, and is about helping others.	• Become a partner or owner/part owner of that company this year.	
Me			

RELATIONSHIP - AND GOAL SETTING

Let's take a look at Relationship and think about your Life Dreams in this area. Set some Goals on how to live this Dream, as well as what some Stretch Goals might look like.

My Relationship Dream is to be in a wonderful loving relationship for the rest of my life. But at the time I was first writing this book, my previous relationship had ended, so to dream about a wonderful, loving relationship for the rest of my life seemed like a challenging Life Dream. It raised a few issues, such as the kind of person I might get on with well enough to make it likely the Dream might be fulfilled – her personality, her Life Dreams and Goals, and more.

One of the Goals for me was to begin dating again this year. That is, I would be proactive, I would take the initiative, and I would seek to keep my Goal (wonderful, loving, rest of my life) firmly in mind. I did not want to sit around going over and over the past. Clearly I needed to reflect on the past, but I needed to take initiative as well. My Stretch Goal was to find my ideal life partner and marry her (no surprise, I guess, about that Stretch Goal).

What about you? What are your Relationship Goals and Stretch Goals?

RELATIONSHIP – GOALS AND STRETCH GOALS			
DREAM	GOAL	STRETCH GOAL	
Dr Pete To be in a wonderful loving relationship for the rest of my life.	 Begin dating again this year. Always use healthy boundaries and communication. 	life partner and	
Me			

FAMILY & FRIENDS - AND GOAL SETTING

Our last Life Quadrant is Family & Friends. Goal setting in this area will enable you to reconnect with those Life Dreams you came up with for your Family & Friends, and to put in place some Goals and Stretch Goals for living that Dream.

When I think about Goals and Stretch Goals in the area of my Family & Friends one of my Goals would be to go camping with my family during school vacation at least once each year. A Stretch Goal would be to go overseas and visit several different countries with my family – say, at least one such visit and country per year.

What about you? What are your Goals and Stretch Goals for your Family & Friends?

FAMILY & FRIENDS – GOALS AND STRETCH GOALS			
DREAM	GOAL	STRETCH GOAL	
Dr Pete Be a super cool dad to my children and have great adventure buddies and close family ties.	 Go camping with my family during school vacation at least once per year, including this year. Weekly dinners with extended family. 	• Go overseas and visit several different countries with my family – say, at least one such visit and country per year.	
Me			

GOAL SETTING: DEBRIEF AND REVIEW

Let's stop and review your Goals and Stretch Goals:

- 1. Are your Goals SMART?
- 2. Are your Stretch Goals SMART?
- 3. Are your Bucket List ideas embedded in your Goals or Stretch Goals?

SELECTING GOALS TO FOCUS ON AND CROSS-CHECK

Now that you've spent some time thinking about your Personal Legacy and your Life Dreams, and developed some Goals and Stretch Goals for each of the 4 Life Quadrants, it's time to cross-check, and to select the Goals you will focus on for our next module, Action Planning.

Complete the exercise below for each of your 4 Life Quadrant areas. Note down your Life Dreams, Goals and Stretch Goals (you have already completed these in the tables on the previous page). The two new tasks are to:

- Identify your current Priority Goal in each of the 4 Life Quadrants as a basis for Action Planning in the next chapter.
- Cross-check your Goals and Stretch Goals against each other and across your Life Dreams. Are there any aspects that you might fine tune?

ME

GOAL SETTING			
DREAM	GOALS	STRETCH GOALS	CURRENT PRIORITY
1. Play			
2. Work			
3. Relationship			
4. Family & Friends			

DR PETE

GOAL SETTING			
DREAM	GOALS	STRETCH GOALS	CURRENT PRIORITY
1. Play Travel the world, climb mountains, and surf the oceans with family and friends.	 Climb Mt Kilimanjaro in Africa this year. Take at least 3 weekend surf trips with family this year. 	 Climb Mt Kilimanjaro, Mt Kinabalu (Borneo) and Mt Kosiusko (Australia) – "The 3 Ks" – in 12 months. Take 4 weekend surf trips this year. 	• Climbing the "K" mountains in one year.
2. Work To be part of an enduring company that helps others.	Ensure my role in the company, both this year and ongoing, helps to make the company enduring, and is about helping others.	Become a partner or owner/part owner of that company this year.	Become a partner or owner/part owner this year.
3. Relationship To be in a wonderful loving relationship for the rest of my life.	 Begin dating again this year. Practice good boundaries and communication. 	Find my ideal life partner and marry her.	• Begin dating again.
4. Family & Friends Be a super cool dad to my children and have great adventure buddies and close family ties.	 Go camping with my family during school vacations at least once per year, including this year. Weekly dinners with extended family. 	Go overseas and visit several different countries with my family – say, at least one such visit and country per year.	Go camping with family during school vacations.

CROSS-CHECK

Now have a look at your Goals and Stretch Goals and check that they are compatible with your Life Dreams, and really support you being able to fulfill these. Are these Goals going to help you not only live the dream but leave the positive Personal Legacy you seek? Make any adjustments you need so that there is congruence, so that things match, and that by achieving these Goals you really will live your Life Dreams and leave your preferred Personal Legacy.

4. Plans
3. Goals
2. Life Dreams
1. Personal Legacy

STEP 4 – ACTION PLANNING: THE DEVIL IS IN THE DETAIL

"When it is obvious that the goals cannot be reached, don't adjust the goals, adjust the action plans." ~ Confucius

"The devil is in the detail." ~ Unknown

We are now in the final step of developing our Life Strategy to live the Endless Summer. This step is Action Planning, which occurs when you take your Goals and develop a "doing" plan so that in fact you achieve that Goal. The Action Plan has 6 steps in it. We want to achieve our Goals because in doing so we live our Life Dreams and leave our preferred Personal Legacy. So, let's begin to Action Plan how we will achieve the Goals we have set.

- Our Life Dreams are about what our visions and dreams are.
- Our Goals are about how we propose to live our Life Dreams.
- Our Action Plan is about how we propose to achieve our Goals.

ACTION PLANS FOR THE ENDLESS SUMMER SURFER

The Endless Summer surfer needs to take a large number of detailed steps to achieve their Goals and so live their dreams. In order to follow the summer season and visit specific countries and beaches (*Play*), they might need to learn new languages, organise complex travel plans and health checks, and take the necessary steps to ensure their physical fitness.



To achieve their *Work* income Goals they may need to work extra hours, and to start "setting the scene" with work managers and colleagues to obtain the flexible *Work* arrangements that will be necessary. How will their

Relationship function while they are away? Will their partner travel with them, or what other arrangement might be satisfactory to themselves and their partner? They will need to consider communication arrangements with Family & Friends, such as phone and/or Internet, arrangements that will be satisfactory for all parties.

Support Networks for the Endless Summer surfer might include: Mentors to help stay focused on Goals; Friends who can help with specific issues, be that surfing skills or local customs; and Professionals who can help to manage finances, travel plans and health. Setbacks for the Endless Summer surfer might include delays and cancellations in travel plans, poor weather and waves, ill health, running out of money, or other unforeseen circumstances.



The success or failure of ambitious Goals often lies in the ability to plan thoroughly and accurately – hence the expression "The devil is in the detail." This saying derives from the earlier phrase, "God is in the detail", attributed to the German-born minimalist architect Ludwig Mies van der Rohe (1886–1969), and expressing the idea that in order to succeed with a

grand ambition, planning should be done thoroughly as the details are crucial.

ACTION PLANS ARE ESSENTIAL IN LIFE STRATEGY

Action Plans are the last step to complete in building our Life Strategy to Live The Endless Summer, having already established our Personal Legacy, Life Dreams and Goals. Any major Goal you want to achieve in life will have many detailed steps to make it happen; it is in these details where success or failure will occur. Good Action Plans also address support networks, and setback plans. Start to think about the Goals you've just set and prioritised. What steps and details do you need to plan? What support networks do you need to have in place? And what setbacks do you need to be prepared for?

ACTION PLANS: A DETAILED MAP TO ACHIEVE YOUR GOALS

The picture below is an old-style map of the world with a compass. For me this represents the detail and the vastness of all the opportunities and the issues we have to consider in identifying the many detailed strategies and steps that are necessary to achieve our Goals.



Stop for a moment and think about each of the 4 Life Quadrants and the Goals that you have now set, and start to map out all the bits and pieces that have to come together so that you can achieve your Goals.

An Action Plan has built-in deliverables with deadlines and sets in motion the steps needed to achieve your Goals. If it doesn't, it is not an Action Plan — certainly it is not an Action Plan with any likelihood of success. Action Plans set out *what* to do and *how* to achieve specific Goals. They are *about* action, and are focused solely on achieving particular Goals; they are not *about your* ideas about life.

EFFECTIVE ACTION PLANS: SIX STEPS

There are six steps to an effective Action Plan:

- 1. Define a specific Goal.
- 2. List all the strategies and steps involved.
- 3. Identify the resources.
- 4. Establish the timelines and any critical paths.
- 5. Develop any necessary support networks.

6. Plan ahead for any setbacks.

Let's take a look at each of these six steps.

STEP ONE: DEFINE A SPECIFIC GOAL

You need a separate Action Plan for each Goal. You might put them all together later. If you finish up with say, four Action Plans, one for each priority Goal, you might find it useful to have them all in one document. As we see in our crosscheck, this can be useful in its own right. But at this stage you need to focus separately on each Goal. So, one Action Plan per Goal.

You must be able to write down a specific Goal and note also if it is a Stretch Goal. That should be easy right now as you did this in the previous chapter. It does not matter in what order you select your Goals for this purpose, that is, whether you look first at a Goal for Play, Work, Relationship, or for Family & Friends. Each Goal needs to be considered in its own right, with an Action Plan to be developed per Goal.

A common mistake is to write down something that's more of a Dream, vision, or even Legacy rather than something as specific as a Goal. That should not occur for you right now because you have developed your Goals in the previous chapter.

Another common mistake is to write down more than one Goal in the same space (for example, get fit and run a marathon). Despite the similarity between the Goals they will not necessarily have identical strategies, resources, timelines, etc. The timeline to become fit will need to be completed before it would be practicable to run a marathon. If the Goal is to run a marathon, then getting fit likely would be a necessary step on the critical path to achieving the Goal (more on the critical path below).

You might be surprised how often this first part of the Action Plan is done incorrectly. It is the foundation for all that follows, which is why we have just taken a chapter to do this step.

STEP TWO: LIST ALL THE STRATEGIES AND STEPS INVOLVED

The task here is to write down the various distinct strategies and steps needed to achieve the Goal.

For example if the Goal is to "complete a marathon this year" then strategies might include developing a training schedule for ramp-up and tapering, preparing a nutrition plan, event selection including build-up events, obtaining and breaking-in equipment (running shoes, clothes, timers, drink bottles etc.) prior to the event, and managing Family & Friends through the process.

You may well find that over time you add to this list, and add additional points to items within the list. That is OK. Be as complete as you can at this stage and you can come back to it as you go along.

But try not to miss anything on the critical path. For example, if you need a visa for where you are going, you need to find out early how long this will take and apply in enough time. You want to avoid "suddenly" thinking of a step you should have commenced some time before.

The point at this stage is to list the strategies and steps in enough detail that you are unlikely to be surprised later, and, in particular, to be surprised that you "suddenly" do not have enough time.

STEP THREE: IDENTIFY THE RESOURCES

Resources are about more than money. While it is true that I need to have enough money to do whatever it is I need to achieve my Goal, resources are more, likely much more than that. Generally a critical resource is time. Money also may well be a requirement to achieve many Goals. Think also about people you might need to help you, and other resources, and note these down

For example with our Marathon Goal we need money to purchase equipment such as running shoes, clothes, timers, drink bottles, nutritional supplements, event registration fees, transport, and accommodation. We also need specialised people in our resource list – such as training partners, coaches, and health practitioners. When it comes to preparing for a marathon one of the biggest resources we need is time – time to put in the long training hours needed, and without jeopardising our other Work, Relationship, and Family & Friends Life Quadrants.

Resources need to be monitored as you go. Underestimating resources is one of the two most common reasons for failure to achieve a Goal (the other is underestimating time – see below). Sometimes it is only as you go along that the need for a particular resource, or more of a particular resource, such as money, becomes apparent. But if at that point you do not have access to additional resources then your Goal might be jeopardised. So aim to be realistic, comprehensive and accurate on your assessment of resources required.

STEP FOUR: ESTABLISH THE TIMELINES AND ANY CRITICAL PATHS

This step is about establishing *due dates* – the dates by which particular steps need to be completed, the date the completion of that step is due. The due date principle ties in with establishing *critical paths*, or *sequences* of steps. That is, some steps cannot be completed before others. In some cases a particular step cannot even be commenced before another is completed. Once we have considered due dates and any critical paths we can prepare a *timeline* for achievement of the Goal.

Due dates and critical paths help us to be *accountable*, as well as helping us to understand if there are *slippages* in our Action Plan because we've missed certain due dates in our timeline.

- Accountable: It is easy to blame time problems, whether slippages or failing to detect a critical path, on someone else they let you down, they said they would deliver and they did not. Yes, that sort of thing can happen, but often could have been predicted, or at least the possibility thought of and allowed for.
- Slippages: Although time estimates should always be as realistic as
 possible, generally there will be slippage somewhere. The issue then
 might be whether slippage in one aspect can be made up in another
 way. You need to be particularly vigilant for any slippage within a
 sequence of steps, as that will push out all the subsequent steps in the
 sequence.

Let's continue on with our Marathon Goal; timelines will be critical in Action Planning to achieve this Goal. Depending on our current capability we will need enough time to improve our running fitness and ability to be able to run 42 kilometres. Setting a realistic timeline for improving this

capability is essential – too short and we risk injury and failure; too long and we risk boredom and loss of interest.

Timelines are also useful in enabling us to map out the dates and times of other critical events – be that life events that may conflict with our Goal or other Goal-driven events that may serve as back up plans. For example, if I have a Family & Friends Goal of a one month vacation for all of January, then I might be unable to accurately plan a training and nutrition schedule for my Play Goal to take part in a marathon to be run on 1 February; one or the other of those Goals will need to be adjusted.

An example of thinking out a critical path: I need new running shoes for the marathon, and I need to have run in them a few times before the actual event. But I don't need them to start training; I have some old runners that will be fine for that. But I do need to schedule specific times for training runs, and building towards the marathon distance, and taking into account my current level of fitness. I might decide I need two months specific training to build up for the marathon. While new runners are on my mind, if I don't buy them until two weeks before the event, that will be fine. Whoops! The marathon is two months away. So I start training tomorrow morning because that is what my critical path tells me. Plenty of time to buy new runners; the due date for new runners is still six weeks ahead.

STEP FIVE: DEVELOP ANY NECESSARY SUPPORT NETWORKS

Effective Action Plans take into account family, friends, colleagues, mentors and/or paid professionals who we might need to engage with on specific issues to achieve our Goals. Support networks are often crucial, may take a lengthy period of time to establish, and can be formal or informal in nature. Establishing the right group of friends, mentors and/or professionals is not always easy to do, and the time and effort involved can be underestimated. Sometimes establishing your support network in your Action Plan can become a major Goal in its own right requiring a sub-plan or subsequent Action Plan just to get the support network right.

Support networks will be critical for success as we Action Plan our Goal of completing a marathon. We will need training partners; possibly this support network can be developed quickly through a running or fitness club, or more gradually through networks of friends and colleagues. We

might also need mentors and professionals for specialised training, nutrition and motivation issues. We might need a supportive boss and colleagues at work who can accommodate some flexibility in our hours of work so we can meet training demands. Finally, and perhaps most critically, we will need Family & Friends who support us in achieving our Goals, whether passively by being understanding about and accommodating our changed routine, or actively by participating in various routines as our preparation affects our lifestyle, such as training with us or following a similar diet.

STEP SIX: PLAN AHEAD FOR ANY SETBACKS

Setbacks are unforeseen delays or disruptions we might experience along the road to achieving our Goals. Setbacks to achieving a Goal of completing a marathon might include:

- Issues among Family and/or Friends
- Political and security issues
- Personal injury
- Financial issues

This step is about identifying and understanding what kind of setbacks might occur in your Action Plan that might negatively impact on your ability to achieve your Goal, and includes preparing *allowances* or *Contingency Plans* to deal with any such setbacks. Contingency Plans are pre-prepared Action Plans ready to implement in the event of a range of possible adverse events occurring, and may involve identifying *contingency measures* that can be brought into the situation if required. For example:

- *First example:* Suppose you need two months to train for the marathon. But you have a wide network of Family & Friends, and in any two month period it is likely that something will happen that will disturb your training schedule. So you might *allow* two and a half months for your training, half a month more than the bare minimum you need, and then if such a disturbance occurs you can adjust without difficulty.
- Second example: Suppose your marathon is to be run at a higher altitude than you are used to. You have conflicting information about how long you will need to be exercising at that altitude before

the marathon. Some say not at all, some say a week. But a week will blow out your accommodation and food costs. So you aim for a bit more *contingency* cash, keep researching the issue, and have in mind you may go a few days early if that seems to be the best advice.

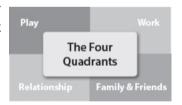
In both examples you are trading off the likelihood of the setback occurring against the additional time and resources that the setback would require.

It is, of course, possible that the nature and/or timing of the setback simply means you need to rethink, or at least reschedule achievement of your Goal. For example, if you incur a personal injury that will mean a three-week interruption in your training schedule, then you might decide to aim for completing a marathon at a later time.

But often the nature of the setback is such that you can work around it, particularly where you have already made an allowance that you can draw on, or have a contingency plan that you can put into action. You can think ahead to additional resources, such as money, medicine, transport, insurance and security that might need to be organised should they be required.

ACTION PLANNING GOALS FROM THE 4 LIFE QUADRANTS

Now that we've had a look at the six key ingredients of an effective Action Plan lets start Action Planning in each of the 4 Life Quadrants.



PLAY GOALS - AND ACTION PLANNING

Firstly, let's think about Play. Have a look at the Goal you've identified in your life for Play. Having selected that Goal, you can now develop an Action Plan to achieve that Goal.

Below is an example Action Plan. I have chosen my Stretch Goal of climbing the '3Ks', and have added in the strategies, resources, timelines, support networks and setback plans that I've selected.

	I	ACTION PL	.AN: PLAY	– DR PET	Έ	
LIFE QUADRANT	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
1. Play	Climb the 3 "K" mountains this year.	• Fitness: start weekly training program. • Research — best seasons to go and local guides. • Recruit — friends to come along and share the experience.	 Money – total budget \$30k. Time – book leave from work. Check travel, visa and health insurances. 	• 12 months: Kosciusko in Feb, Kilimanjaro in May, Kinabalu in Oct. • Due dates for visas, injections.	 Friends to train and go on adventures. Professional guides for mountains. Travel agent for booking and permits. Mentors who know training and preparation. 	 Have travel insurance. Medications for altitude sickness/acdimatize. Injuries — avoid high risk sports prior. Money — have spare available if needed.

What Play Goal are you going to focus on? And what Action Planning steps are you going to need to take?

		ACTION	PLAN: PL	AY – ME		
LIFE QUADRANT	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
1. Play						

HOW ARE YOU GOING WITH YOUR FIRST ACTION PLAN? REMEMBER...

- Action Planning is where all the detail occurs.
- It can be exciting, and it can be frustrating.
- I can tell you right now that as a life coach working with clients who are Action Planning, this is the point where some are tempted to give up, or decide to come back to it later, or decide that there are certain bits of the puzzle they don't fully understand, so they just put it aside for a while. Don't do that!Keep at it!
- A "first draft" Action Plan will still get you on the way. Start with that if you need to, and then come back and make a second draft. Later in this chapter there are a few techniques to help you do this.
- If there are bits and pieces that still need to be developed in your Action Plan make a note of that. Tell a friend. Be accountable.
- But make sure you finish off that Action Plan for each of your 4
 Life Quadrants, and then start putting it into practice start doing
 it
- A detailed Action Plan for each of your 4 Life Quadrant areas is a basis to live a more fulfilling life across all four areas of *your* life.

WORK GOALS – AND ACTION PLANNING

What Work Goal are you going to focus on? And what Action Planning steps are you going to need to take?

The example below is a Stretch Goal for me. You can see the strategies, resources, timelines, support networks and setback plans that I've had to develop in order to Action Plan achieving this Stretch Goal in my work life.

	А	CTION PL	AN: WOR	(– DR PE	TE	
LIFE Quadrant	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
2. Work	To become a Partner in the Company this year.	 Attend 95% of network meetings. Bring in 2 new jobs each month. Complete KPIs as determined by Line Manager. Get promoted to Senior Associate. 	Manage Time. Manage Diary. Industry updates. Referrer details. KPI work plan.	 Assess progress monthly. Complete KPIs within 6 months. Next promotion in 12 months. 	 Talk to friends about how to succeed at work. Use mentors in the company to grow business. Professional coach to refine skills and business acumen. 	 Delays in promotion — manage any setbacks by debriefing with mentors and professional coach. Setbacks in growing business — use supports as per the above.

What Work Goal are you focusing on? And what are the Action Planning steps you will take?

		ACTION	PLAN: WC	RK – ME		
LIFE QUADRANT	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
2. Work						

RELATIONSHIP GOALS – AND ACTION PLANNING

What Relationship Goal are you going to focus on? And what Action Planning steps are you going to need to take?

As you can see, the Goal I selected was to begin dating again this year. And you can see the strategies, resources, and timelines, support networks and setback plans that I've developed to Action Plan my Goal in the Relationship Quadrant.

	ACTIO	N PLAN: I	RELATION	SHIP – D	R PETE	
LIFE QUADRANT	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
3. R'ship	Begin dating again this year.	 Seek advice from 5 friends on dating. Sign up to a dating website. Go on 3 coffee dates. 	• Time. • Internet. • \$50 for dates.	 2 weeks (advice from friends). 1 week (dating website). 1 month (3 coffee dates). 	• Talk to friends about their experiences to help meet the right people. • Life coach to review strengths and weaknesses and give feedback.	• Not meeting the right people — keep persevering. Seek support from friends, adjust strategy and approach with life coach.

What Relationship Goal are you focusing on? And what are the Action Planning steps you need to take?

	AC	TION PLA	N: RELATIO	ONSHIP –	ME	
LIFE QUADRANT		STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
3. R'ship			_			

FAMILY & FRIENDS GOALS – AND ACTION PLANNING

What Family & Friends Goal are you going to focus on? And what Action Planning steps are you going to need to take?

I've selected the Goal of going camping with my family during school vacation at least once per year, including this year. You can see the strategies, resources, timelines, support networks and setback plans I've developed to achieve this Goal.

	ACTION	PLAN: FAI	MILY & FR	IENDS – I	DR PETE	
LIFE Quadrant	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
4. Family & Friends	Go camping with my family during school vacations at least once per year, including this year.	• Talk to friends and organize a date for camping in the school holidays. • Pre-book date. • Book camping site.	• Time. • Diary. • Camping equipment • \$200 for weekend.	 1 week (talk to friends). 1 week (pre-book dates). 2 weeks (book camping site). 1 month before trip (check camping equipment). 	• Friends to go camping with (organize for several families) to join the trip.	• Scheduling doesn't work and friends can't make it — organize several families. • Wet weather weekend — have wet weather gear and have another back-up date later in the year in case of cancellation.

What Family & Friends Goal did you select? And what are the Action Planning steps you need to take?

	ACTIO	ON PLAN:	FAMILY &	FRIENDS	– ME	
LIFE QUADRANT	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
4. Family						
& Friends						

ACTION PLANNING: DEBRIEF AND REVIEW

As a first step in debriefing and review let's consolidate our Action Plans into one document. You can see below how I have done this.

CO	NSOLID	ATED A	CTION	PLANS -	- DR PE	ΤE
LIFE QUADRANT	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
1. Play	Climb the 'K' Mountains across the World (S)	• Fitness — start weekly training program. • Research — best seasons to go and local guides. • Recruit — friends to come along and share the experience.	Money – Total budget \$30K. Time – Book leave from work. Check travel, visa and health insurances.	• 12 months: Kosciusko in Feb; Kilimanjaro in May; Kinabalu in Oct. • Due dates for visas, injections.	Friends to train and go on adventures. Professional guides for mountains. Travel agent for booking & permit. Mentors who know training and preparation.	Have travel insurance. Medications for altitude sickness / acclimatize. Injuries — Avoid high risk sports prior. Money — have spare available if needed.
2. Work	Become a Partner in the Company (S)	Attend 95% of network meetings. Bring in 2 new jobs each month. Complete KPIs determined by Line Mgr. Get promoted to Senior Associate.	Manage Time. Manage Diary. Industry updates. Referrer details. KPI work plan.	• Assess progress monthly. • Complete KPIs within 6 months. • Next promotion in 12 months.	Talk to friends about how to succeed at work. Use mentors in the company to grow business. Professional coach to refine skills and business acumen.	Delays in promotion — manage any setbacks by debriefing with mentors and professional coach. Setbacks in growing business — use supports as per the above.

3. R'ship	Begin dating again this year.	• Seek advice from 5 friends on dating. • Sign up to a dating website. • Go on 3 coffee dates.	• Time. • Internet. • \$50 for dates.	• 2 weeks (advice from friends). • 1 week (dating website). • 1 month (3 coffee dates)	•Talk to friends about their experiences to help meet the right people. •Life coach to review strengths and weaknesses and give feedback.	• Not meeting the right people — keep persevering. Seek support from friends, adjust strategy and approach with life coach.
4. Family & Friends	Go camping with my family during school vacations at least once per year, including this year.	• Talk to friends and organize a date for camping in the school holidays. • Pre-book date. • Book camping site.	• Time. • Diary. • Camping equipment • \$200 for weekend.	•1 week (talk to friends). •1 week (pre-book dates). •2 weeks (book camping site). •1 month before trip (check camping equipment).	• Friends to go camping with (organize for several families) to join the trip.	• Scheduling doesn't work and friends can't make it — organize several families. • Wet weather weekend — have wet weather gear and have another back-up date later in the year in case of cancellation.

Now it's your turn. Put your Action Plans into a consolidated table as per the above. You may find it easier to create a new document using the format below.

C	ONSO	LIDATE) ACTIO	N PLA	NS – MI	Ē
LIFE QUADRANT	SPECIFIC GOALS	STRATEGIES	RESOURCES	TIMELINE	SUPPORT NETWORKS	SETBACK Plans
1. Play						
2. Work						
3. R'ship						
4. Family & Friends						

A way to review your Action Plans is compare them. Is one better than another? Does this suggest aspects that you could improve? Consider:

- Are your Goals specific enough? They probably are not much to add here to what is in the previous chapter.
- Have you listed all the strategies and steps involved?
- Have you identified the resources you will need?
- Have you established timelines, including any critical paths?
- Have you developed the necessary support networks?
- » Have you planned ahead for any setbacks?

By comparing your Action Plans you may well see some aspects to improve.

CROSS-CHECK

Have a look at your consolidated Action Plans and consider whether there are any awkward features. Are there areas or time periods where your Action Plans bump into each other? For example, when you look across your timelines, is there a reasonable spread of activities over the year (or other period as you may have selected)? Or is there, say, more than you can handle in, say, May, and not much in July –



might there be scope to juggle things to obtain a better flow of the various activities?

On the other hand there may be areas, or periods of time, where you can cover off an aspect of one Action Plan at the same time as you deal with a step in a different Action Plan.

Congratulations!

You are now on the way to achieving your Goals and living your Life Dreams.

Our next and final chapter is about staying motivated and celebrating your success.



PART THREE:

STAYING MOTIVATED & CELEBRATING SUCCESS!



STAYING MOTIVATED & CELEBRATING SUCCESS!

"A picture is worth a thousand words." ~ Chinese Proverb

"Winners have parties, losers have meetings." ~ Sam Chisholm

"Birds of a feather flock together." ~ Plato

"As you grow, your associates will change. Your friends will stretch your vision or choke your dream. Those that don't increase you will eventually decrease you." ~ Colin Powell

Hey, congratulations! It's all done now.

You've completed your Life Strategy map so that you can live your version of the Endless Summer. Well done!

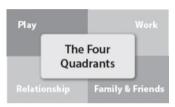
A lot of work has been required to get all that detail of Action Planning done, some courage at times to set Goals and to really stretch out and identify your Life Dreams, and, of course, that initial stretch to stop and think about your Personal Legacy – what you leave behind when you are no longer here.

In this final chapter I want to share with you a few strategies I personally find really helpful in going the distance and enjoying the journey.

THE ENDLESS SUMMER SURFER

When we began this journey we identified the Endless Summer as the ideal world for surfers where they travel the world endlessly following the summer season with family and friends looking for the perfect waves. We discussed how this idea, beyond surfers, can apply to us all, and represents our Life Dreams.





In order to live our Life Dreams we have now developed a *Life Strategy* that includes our *Personal Legacy*, and we have a clearer understanding of our purpose and Legacy in life. Our *Life Dreams* are the vision for what our ideal life looks like across each of the *4 Life Quadrants*. We have selected specific *Goals* for

each of the four quadrants of our life. The detailed *Action Plans* we have developed will help us to achieve our Goals and live our Dreams. Those Action Plans include support networks and planning for setbacks.

I want to leave you with a few final reminders to keep you inspired and encouraged to "Go the Distance" and Enjoy the Journey.

STAYING MOTIVATED AND CELEBRATING SUCCESS: PART 1

A PICTURE IS WORTH A THOUSAND WORDS...

Stay inspired. Surround yourself with inspirational pictures, sayings and photos to keep you on track. To stay motivated find pictures, images and collages of scenes about the Goals and Dreams you are striving to fulfill in your Life Strategy; look at them often and feel the positive power of imagining living out these great experiences.

This has been profoundly helpful to me during times of major setbacks. I have found images of a beautiful ocean, an amazing beach house, a happy family playing together, a couple holding hands as the sun sets, a large family gathering around a big dinner table, and a climber on the summit of a mountain. Then I have focused on the image and the happiness and satisfaction I would feel when I live out these wonderful Dreams and achieve these Goals. In one of my more difficult moments I bought the largest map of the world I could find, stuck it on a wall, and placed red sticky notes on all the different places I wanted to visit. Then one by one I changed the red sticky notes to green sticky notes as I ticked off my list.

"A picture is worth a thousand words," or so I have heard. My report card in celebrating success is in the pictures below:



Pictures not only have kept me motivated during the hard times but also have proved to be for me a key part of the ceremony of celebrating success. A whole wall in my study at home is covered with photos of all the many great adventures I have completed and Life Dreams I have fulfilled. Since going on this journey to live my Endless Summer Life Strategy I've achieved a number of the Goals I Action Planned, and am living my Dreams and fulfilling my Personal Legacy. I've climbed the 3Ks. I've done that amazing overseas holiday with my family, though it did take much planning and effort. And I have been able to reconnect and move on in my Relationship! The pictures of Life Dreams fulfilled are now beautiful reminders of such wonderful experiences that I can share with Family & Friends who have been on the journey with me!

STAYING MOTIVATED & CELEBRATING SUCCESS: PART 2

MENTORS AND ACCOUNTABILITY: BIRDS OF A FEATHER...

An old saying is that "birds of a feather flock together", or, as another saying has it, "you become the company you keep". So be accountable and surround yourself with positive friends and mentors who will stretch and grow you rather than limit you. Colin Powell puts it well in the quote at the start of this chapter.

HAVING THE RIGHT MENTORS AND FRIENDS TO HELP YOU STAY MOTIVATED

Finding mentors to help you is not always easy, and can take time. Sometimes we are lucky enough to have a family member or friend who is happy to take on the role, whether or not we ever ascribe them the "mentor" title. This can be very helpful in the various and varying challenges of adult life development. To pursue specific Goals in niche areas we may need to locate mentors who have specialist knowledge, skills and/or life experiences that relate to the Goals we are pursuing and the particular challenges we face. This is true in business, sports and some aspects of Life Strategy.

So how do I find these people and get them to be willing to share my journey? There is only one way: ASK!

Work out as best you can what type of challenges you face and what types of life experiences you would be able to learn from, and start asking people whom they recommend you talk to. Ask friends and family whom they may know who could mentor you. Ask professional psychologists, counselors, consultants and coaches. Ask colleagues, supervisors and workmates. Ask, Ask, Ask! It can be a long road but if you ask good questions and persevere long enough you will find one or more mentors who can encourage you, push you and support you.

There are more people than you may realize willing to stop and assist you if you have the courage to ask, clarity on what you are seeking, and the flexibility to fit in with their available time. There is an even wider group available if you are prepared to invest money in joining related mentoring and peer support groups or paying for a professional coach or counselor to assist you. Regardless of whether they are paid professionals or generously volunteering their time, making vague or non-specific requests with inflexible timeframes is a sure-fire path to defeat and to missing the extra wisdom and support available to you.

When you have the right mentors, make sure you have regular check-ins with them, and perhaps with other friends, on your progress in each of the 4 Life Quadrants. Get a life coach if need be or a paid professional to help you here as well. It will be time well invested if it keeps you on track and living your Life Dreams.

FRIENDS AND MENTORS: CELEBRATING SUCCESS

The Endless Summer Life Strategy includes taking the time to celebrate success with your friends and mentors. Stop and "smell the roses", or, as the Endless Summer surfer might say, "Chill to the thrill and rush of riding great waves, and to the thrill of celebrating with your friends." No point being an over-achiever constantly scoring Goals if there's no one to celebrate with. I like the saying: Winners have parties; losers have meetings. I take any opportunity I can to celebrate Goals that I, or my Family & Friends, achieve. But don't let the partying get out of control to the extent that your wider Life Dreams and Personal Legacy could become compromised. "Friends" who lead you astray might be fun to be around in the short term but end up becoming a negative influence as time goes on. Enjoy celebrating living the Endless Summer with people you meet who share your values and sense of purpose.

ADAPTATION AND FLEXIBILITY: TWO STEPS FORWARD, ONE STEP BACK...

We need to be able to adjust our plans and Goals when needed whilst remaining true to our Dreams and Legacy. Most of us will have to deal at times with adversity in our lives – things going wrong, things not working out. *If* this happens, or more likely *when* it happens, adjust your plans and Goals while staying true to your Dreams and Legacy.

Plans and Goals are *how* we fulfill our *what* – our Personal Legacy and our Life Dreams. The *what* is more fundamental to who we are than the *how*. For example, after a few weeks of working on implementing your Action Plans, you find that four Stretch Goals – one for each of your Life Quadrants – is too much for you at this time. So, OK, prune back one or two of your Goals. Use your first set of Action Plans to learn about how you make such plans work for you. Then try adding more stretch to your Goals next time when you review your results and reset your Action Plans.

Some of us may have problems with unexpected opportunity. For example, we might find we have sudden wealth, perhaps by obtaining an inheritance, or winning the lottery, or some other great opportunity, and lose track of fulfilling our Personal Legacy and Life Dreams. Our Action Plans are left in the dust and we end up in an unsatisfying and unfulfilling space. An unexpected opportunity certainly might be a catalyst to revise your Action Plans, but does the new opportunity really affect your Personal Legacy or your Life Dreams? Be prepared to adapt, whether to adversity or to opportunity, while staying true to who you are.

REVIEW YOUR PROGRESS: KEEP YOUR PLANS RELEVANT

Personal Legacy and Life Dreams: Your Personal Legacy and your Life Dreams should be good for some time – perhaps a year, or two or three years, or more? However, as you implement your *initial* Action Plans you might think of some improvements to the way you express your Personal Legacy or your Life Dreams. And over time, just because your life has moved on, and you have more and wider experience, you might see your Personal Legacy and/or your Life Dreams more clearly.

Goals and Action Plans: Your Goals and Action Plans are another matter. They are about *how*, and need to be rethought and redone from time to time. Your Goals might be good for a year or so, or whatever time-bound factor you build in, but by then either you have done it or you have not, so you review what you have achieved and draw on that learning to set a fresh Goal.

You should monitor and review your Action Plans more frequently. Mostly you will find some things go quicker, and some things go slower, than the schedule in your Action Plan. So you can learn from that and fine-tune your Action Plan. You will gradually get your own rhythm per Action Plan of how often it is worthwhile doing so. For starters, if your Action Plan is for, say, 12 months, then maybe fine-tune it after every three months; that also will alert you if more than fine-tuning is needed.

The writer, Norman Cousins said:

"The great tragedy is not death, it's what we allow to die while we live. When you are on your deathbed you are not thinking about how much money you made or how much you have accomplished. The questions most people generally ask on their deathbeds are: 1. Have I lived Wisely? 2. Have I loved Well? 3. Have I served Greatly?

So there you have it! Stay motivated and celebrate success!

Live your Endless Summer Life Strategy by being true to your Life Strategy so that, in fact, you find that you live your Life Dreams and leave your Personal Legacy!

Ride the Waves of Life! Dr Pete



APPENDIX 1: CONSOLIDATED ACTION PLAN

Use the plans on the following pages to help develop your Endless Summer Life Strategy Plan, or download a printable pdf version from DrPeteStebbins.com.

My Life Strategy Planner - Example

Area & Legacy	Life Dreams	Goals (S=Stretch)
1. Play He loved the outdoors and went on many great adventures!	 To travel the world, climb mountains and surf the oceans with family and friends 	 Several weeks in Europe with family (5) Climb Mt Kilimanjaro, Kinabaly and Mt Kosciusko in one year (5) Complete Haff Iron Man Triathion (S) Weekend surf trips with family
2. Work He was inspiring and challenged people to be their best!	To be a part of an enduring company that helps others	 Join a company with aligned values Help build and grow the business Be a partner or owner (5)
3. Relationship He loved his partner passionately and completely!	 Be in a wonderful loving relationship for the rest of my life 	 Learn from past and profile my strengths and weaknesses Begin dating again Practice good boundaries and communication
4. Friends & Family He was generous, supportive and avail- able!	 Be a super cool dad to my children and have great adventure buddies and close family ties 	 Work routine that gives me time with children after school and weekends Build a network of 5-7 close friends with outdoor interests Weekly dinners with extended family

		Part II	Part II - Making It Happen!	Happen!		
Life Quadrant	Specific Goals	Strategies	Resources	Timeline	Support Networks	Setback Plans
1. Play	Climb the 'K' Mountains across the World (S)	Fitness - start weekly training program; Research - best seasons to go and local guides; Recruit - friends to come along and share the experience.	Money — Total budget S30K Time - Book leave from work; Check travel, Visa and health insurances.	12 months: Kosciusko in Feb: Kilimanjaro in May; Kinabalu in Oct: Due dates for Visas, injections.	Friends to train and go on adventures; Professional Guides for mountains; Travel agent for booking & permit; Mentors who know training and preparation	 Have travel insurance Medications for altitude sickness / acclimatize; Injuries - Avoid high risk sports prior, Money - have spare available if needed.
2. Work	Becoming a Partner in the Company (S)	 Attend 95% of network meetings; Bring in 2 new jobs each Complete KPl's; Get promoted to Senior Associate. 	 Manage Time; Manage Diary; Industry updates; Referrer details; KPI work plan. 	Assess progress monthly, Complete KPIs within 6 months; Next promotion in 12 months.	Talk to friends about how to succeed at work; Use mentors in the company to grow business; Professional coach to refine skills and business acumen.	 Delays in promotion manage any setbacks by debriefing with mentors and professional coach Setbacks in growing business use supports as per the above.
3. Relationship	Begin dating again	 Seek advice from 5 friends on dating: Sign up to a dating website; Go on 3 coffee dates. 	Time;Internet;\$50 for dates.	• 2 weeks; • 1 week; • 1 month.	 Talk to friends about their experiences to help meet the right people; Life coach to review strengths and weaknesses and give feedback. 	Not meeting the right people - keep persevering and seek support from friends and adjust strategy and approach with life coach.
4. Family & Friends	Weekly dinners with extended family	 Talk to parents to organise a suitable weekday, :Pre-book dates Start weekly dinners. 	 Time; Diary; Meal plan; \$50 for meal. 	• 1 week; • 1 week • 2 weeks.	• Friends and mentors to share recipe and tips for holding good dinner parties.	 Scheduling doesn't work and people can't make it regularly broaden the list of people invited to include close family friends

My Life Strategy Planner - Template

Part 1. The Big Picture	Life Dreams Goals (S=Stretch)				
	Area & Legacy	1. Play	2. Work	3. Relationship	4. Friends & Family

Part II - Making It Happen!	Specific Goals Stra			ionship	ly & Friends
	Life Quadrant	1. Play	2. Work	3. Relationship	4. Family & Friends



ABOUT DR PETE, PhD



Dr Pete Stebbins, PhD is a psychologist, executive and life coach & facilitator of leadership and team development programs.

Pete originally trained as a clinical psychologist with a PhD thesis that examined the cognitive behavioural determinants of resilience and burnout. Since then Pete has accumulated many years of research and professional practice, working extensively in education and health.

Pete lives out his 'Endless Summer' in a converted warehouse (which has become the family home) near the beach in Palm Beach, Queensland, Australia. Find out more about Pete at DrPeteStebbins.com or contact Pete at drpetestebbins@gmail.com.

Live Your "Ideal" Life: The Endless Summer Life Strategy

What does your ideal life look like? The "Endless Summer" describes living your "ideal" life - whatever that may be!

Life Strategy: Living the Endless Summer is possible for anyone anyone who will do two things:

- 1. Read, write and follow four simple steps to develop your Endless Summer Life Strategy.
- 2. Persevere when challenges arise and have the flexibility to adjust plans when needed.

In Life Strategy: Living the Endless Summer, Dr Pete shares his journey toward living an ideal life and describes the important steps needed to:

- Develop a Life Strategy that will not only define your Legacy and Dreams but also give you specific Goals to focus on.
- Create detailed immediate Action Plans to achieve your goals and Live your Dreams, and develop contingency plans and support networks to manage challenges and make adjustments along the way.
- Ensure you have balance across different areas of your life such as Work, Play, Family & Friends, and Relationships.



Dr Pete, PhD, is a leading psychologist, life coach and facilitator. He has a Masters in Clinical Psychology and a PhD in chronic stress and Cognitive Behavioral Therapy. Dr Pete is a wannabe soul surfer who is passionate about life and living. In his search for the perfect wave, he discovered that surfing is a powerful metaphor for riding the Waves of Life and managing stress.

He shares his discoveries in his regular blog at drpetestebbins.com

